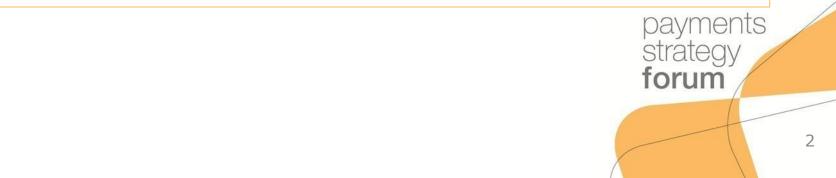
payments strategy forum

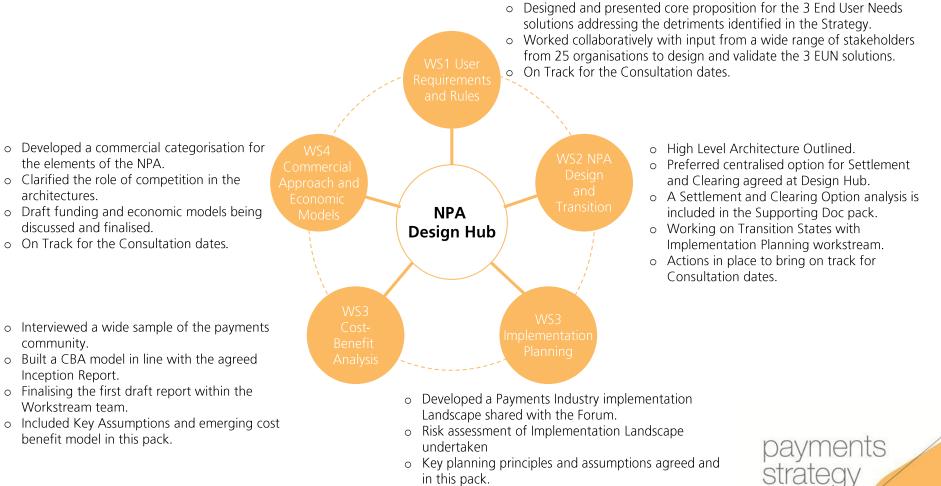
Payments Strategy Forum Supporting Content New Payments Architecture (NPA) 6th June 2017

Summary

- This presentation provides a view of the latest content in development from each of the NPA workstreams
- This view is being provided to the Forum as a response to an action following the 26th April Forum session
- An earlier iteration of this content was recently presented to the Vendor Advisory Group on the 19th May
- The content is providing the basis for Consultation document development
- Each workstream has proposed draft questions for Consultation which we would appreciate your feedback on
- o More detailed content can be found in the supporting pack, if required



NPA Workstreams Status Overview



- in this pack. • Developing an Implementation Plan and we ask for
- your feedback on the draft version included in this pack.
- On Track for the Consultation dates; dependent on WS2 for finalisation of transition states.

3

forum



WS1 – User requirements and rules



WS1 is defining Rules and Requirements for the 3 EUN solutions proposed in the PSF strategy

1. Request to Pay

For a majority of end users, current push pull payments work well. However, for an increasing share of the market they are **not flexible enough to meet their needs** especially driven by changing labour arrangements where more and more people/businesses are on increasingly variable income and trading receipt patterns.

2. Assurance Data



Do you want to

pay?

X

At present end users making a payment are subject to uncertainty at various points in the payment journey. They are not able to determine for certain the identity of the recipient and thereafter the subsequent status of the payment-Receipt as well as any events mid flight. A recent "Which? Super complaint" to the PSR on safeguards related to push payments highlights some of these vulnerabilities

3. Enhanced Data

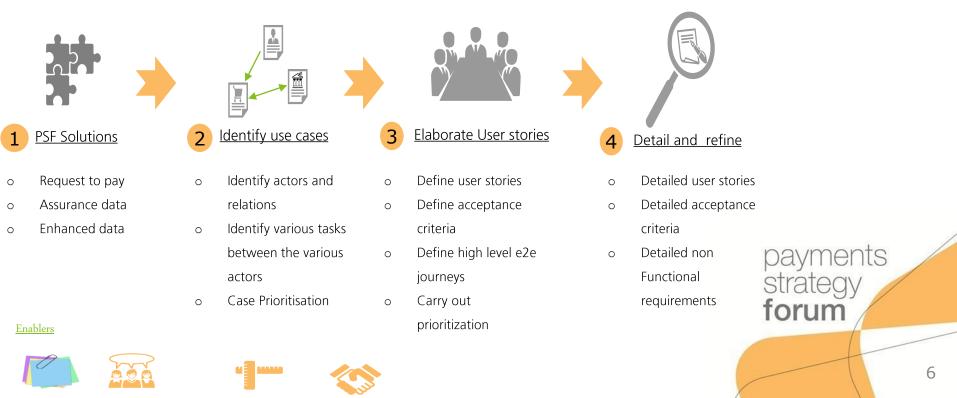


Traditionally a payment carries a limited set of data (Amount, Date, Identity of Origin). This is supplemented by a companion document sent via alternative means usually paper based. Receipts, invoices, tax certificates etc. **This inability to add data creates problems with providing sufficient data for reconciliation, adding additional data required for other solutions such as Request to Pay and Assurance Data etc.** payments strategy forum

We are utilising a User-Centric Requirements Approach

The Requirements approach:

- o places the end user at its heart
- encourages a collaborative approach to requirements definition from the various stakeholders



Workshops Stakeholders Consultation Prioritisation Framework Review and Sign of

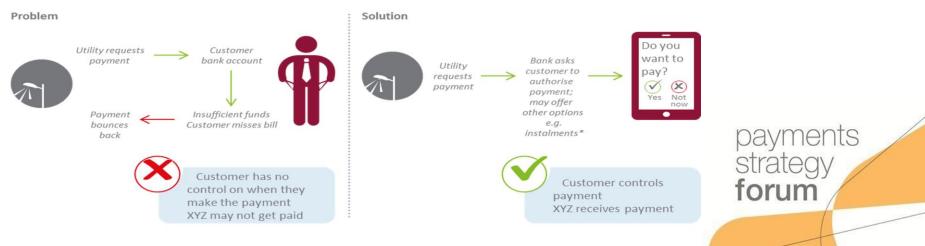
Request to Pay

Problem Description

For a majority of end users, current push pull payments work well. However, for an increasing share of the market they are **not flexible enough to meet their needs** especially driven by changing labour arrangements where more and more people/businesses are on increasingly variable income and trading receipt patterns.

Value proposition

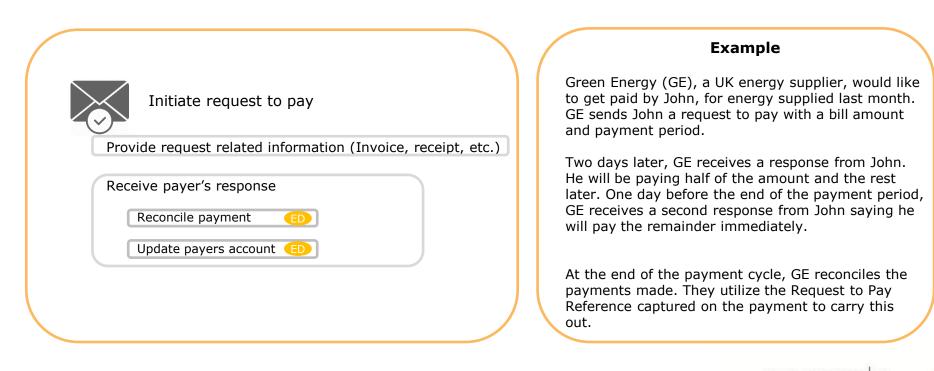
- Control: Payers would have increased control over the timing of their payments allowing them to sync these to their income
- Increased customer service quality and brand value for businesses
- Increased operational efficiency in the collection of bills for payees



*This may include, for example, an option to pay part of the balance now, and the rest later, it will take into account the need for certainty of payment

Request to Pay

Payee's view



payments strategy **forum**

Use cases

Request to Pay

Payer's view

U	se	са	ses

•	Check associated payment info (Invoice, receipt, etc.)	
Re	espond to request to pay	
	Pay Full amount Pay Partial amount	
	S Request payment extension	
	Decline payment	
	Contact requester/ Help	
•	Select payment method	

Example:

GE sends out Request for Payment to its customers.

Both John and Mary, separately, receive a request to pay from Green Energy (GE), their energy supplier, with the amount and associated payment period during which they can make a payment.

Two days later John accepts and pays half of the amount owed. A week later he pays the remainder.

Meanwhile, Mary is not able to make the payment within the payment period. She requests GE to contact her to discuss alternative payment options. GE inform her that as part of their existing contract with her she has the option, and does qualify, for a payment extension. She requests a one week extension. GE approve this.

Three days into the extended period she receives some income and makes the payment to GE.

payments strategy forum

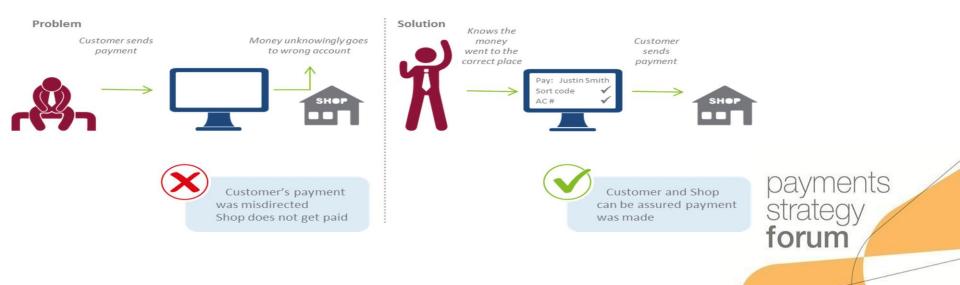
Assurance Data

Problem Description

At present end users making a payment are subject to uncertainty at various points in the payment journey. They are not able to determine for certain the identity of the recipient and thereafter the status of the payment-Receipt as well as any events mid flight. A recent "Which? Super complaint" to the PSR on safeguards related to push payments highlights some of these vulnerabilities

Value proposition

- Increased certainty: to end users-real time balance information, Intended time of Transaction completion, Confirmation of Payee, Confirmation of receipt
- Increased uptake of electronic payments: as a result of increased end user confidence



Assurance Data

Payee's view

Confirmation of Payer's identity

Determine Payer identity using an associated account reference or proxy

Determine Payer identity using an associated account reference or proxy details for 'indirectly addressable' accounts

*Use cases applicable only to payees acting as billers



Determine status of payment made

Determine position of payment on journey

Determine credit status

Example:

Matt has just signed up for a contract with British Mobile and chosen to pay via Direct debit.

As a DD service use British Mobile are required to verify the identity of the payer to ensure the account details provide relate to the payer.

In addition to validating the account number and sort code combination (modulus check) they proceed to verify that account details relate to Matt.

British Mobile utilises the Confirmation of Payer service to verify the latter.

Once payment has been made British Mobile is able to determine the credit status of the payment.

payments strategy forum

Use cases



Assurance Data

Payer's view

2

Confirm Payee's identity

Determine Payee identity using an associated account reference or proxy

Determine Payee identity using an associated account reference or proxy details for 'indirectly addressable' accounts



Determine Status of payment made

Determine delivery status

Determine position on journey to Payee

Determine debit status

Example:

Use cases

Peter has received a text message from Mark, his window cleaner, with some bank account and payment details for a job Mark just concluded. Peter wants to be sure that the details he received are correct and that the account actually belongs to Mark when he makes the payment. Peter accesses his online banking account, inputs Marks account details and confirms that the account does belong the correct Mark he is willing to pay.

The next day Peter consults the payment he made given that he wants to be sure the payment has reached Mark's account and that the full amount has been accredited to him.

> payments strategy **forum**



Enhanced Data

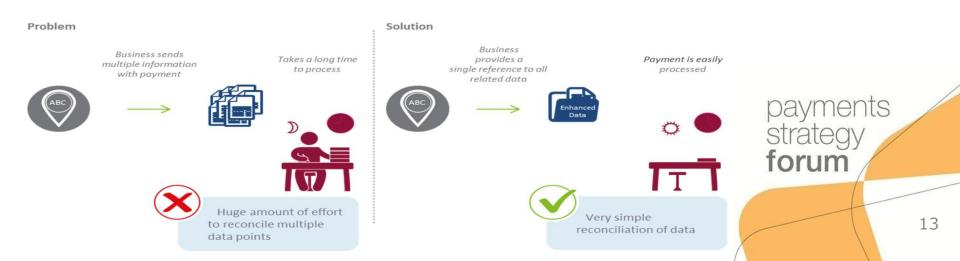
Problem Description

Traditionally a payment carries a limited set of data (Amount, Date, Identity of Origin). This is supplemented by a companion document sent via alternative means usually paper based. Receipts, invoices, tax certificates etc. **This inability to add data creates problems with providing sufficient data for reconciliation, add additional data required for other solutions such as request to pay and assurance data etc.**

End users have expressed a desire to have more data included with the payment.

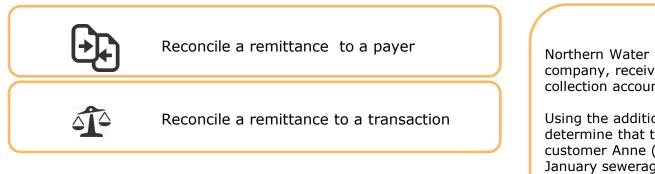
Value proposition

- Reduced operational costs: to end users associated with reconciling payments
- Increased efficiency and reduction in errors
 currently inherent in the reconciliation process
- ✓ Greater opportunity for automation



Enhanced Data

Payee's view



Example:

Use cases

Northern Water (NW), a water supplying company, receives a payment into their collection account.

Using the additional data, they are able to determine that the payment is from their customer Anne (Account holder) for her January sewerage bill. (Transaction). They update her account accordingly.

14

payments strategy

forum

Enhanced Data

Payer's view



Add additional data to a payment



Identify a payment made

Example:

Anne is making a payment to Northern Water, her water supplier, for February's bill. Within her online banking mobile application, she looks up her customers account and adds it with the payment as required by NW.

Two days layer, Anne accesses her bank and is able to identify every transaction she has made this month and to whom; for what and how much.

> payments strategy forum

Use cases

Draft WS1 Questions for Consultation (1)

General Questions

- Principles: Do you agree with our design principles?
- Scope: Do you agree with the scope as outlined for each of the solutions?
- Do you agree with our description of the solutions?
 - Does it solve for the detriments identified in the PSF Strategy?
 - Would your organisation utilise this solution?

The workstream has presented what it believes is the core proposition that meets the detriments identified and provides a platform for competition and innovation to build on.

• Do you believe the level of specification we have provided is sufficient to foster a common standard while leaving room for competition and innovation?



Draft WS1 Questions for Consultation (2)

Solution specific questions

Request to Pay

The Forum has proposed flexibility on when a payment is made as a core aspect of the Request to Pay. This is through the Payment Extension functionality. The terms of which, are dictated in the contract between the payer and the payee.

- Would your organisation utilise the Payment Extension functionality? If you are a Payee, would you offer it to all your customers?
- Do you agree with our proposal to leave the terms of the Payment Extension to the contractual agreement between the payer and the payee?

Confirmation of Payee

The Forum has come to the conclusion that for Confirmation of Payee to achieve its intended goals, this must be an opt out service. All accounts applicable must be accessible via the service by default.

• Do you agree with this conclusion?

Enhanced Data

The Forum has made the decision not to specify a minimum set of data elements/fields required as part of Enhanced Data. This decision is driven by the variety of data requirements forum from one end user to the other.

• Do you agree with this conclusion?

pavments

WS1 Next Steps

- Incorporate PSF feedback into draft content
- Issue draft Consultation document and supporting document in line with consultation draft schedule.
- Finalise Requirements and Rules and obtain sign off by the workstream.

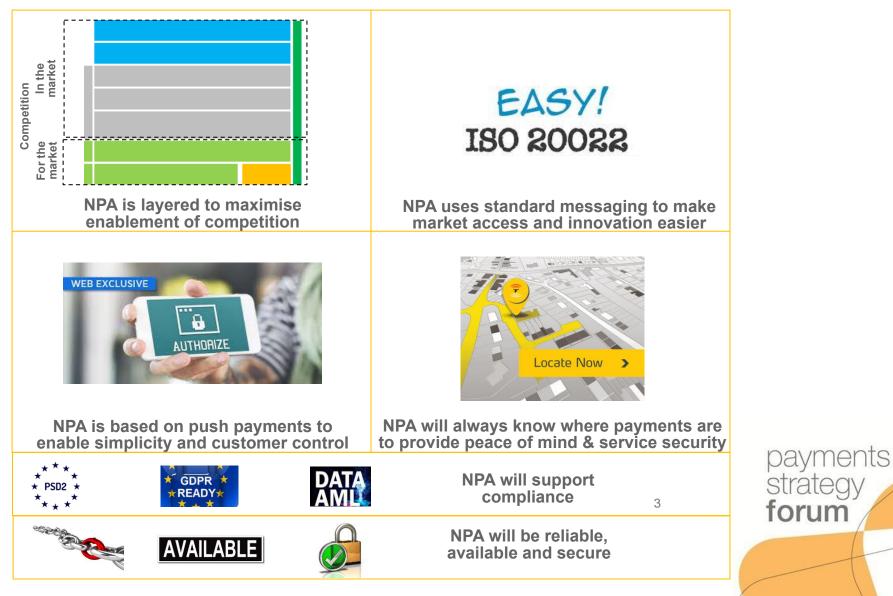




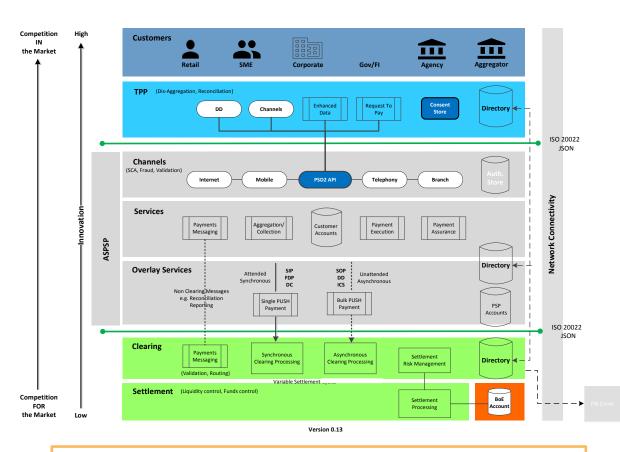
WS2 – NPA Design and Transition



NPA Key Features



Architecture Principles



Drivers for layered architecture

- \checkmark Each layer separate from the other mitigates the risk of contaminations
- \checkmark Enables innovation and competition
- \checkmark Allows for an easier 'upgrade path' to various components in the industry

Core Principles of NPA

- 1. A single set of standards and rules, with strong central governance
- 2. End-to-end interoperability (including APIs and a common message standard)
- 3. A thin collaborative infrastructure, allowing multiple providers of overlay services to compete in the market simultaneously
- 4. Secure and resilient, with financial stability a key principle

RTGS Principles Supported

- 1. Strengthened resilience, interoperability and contingency messaging
- 2. Facilitates direct access and aggregators
- 3. Convergence of domestic messaging to ISO 20022 end2end
- 4. Flexible payment models via overlays and APIs
- 5. 24x7 operation and flexible/shorter settlement cycles
- 6. Transition designed to minimise impact and isolate users from change

Note: The NPA will support a Push

Payment model.

strategy forum

nents

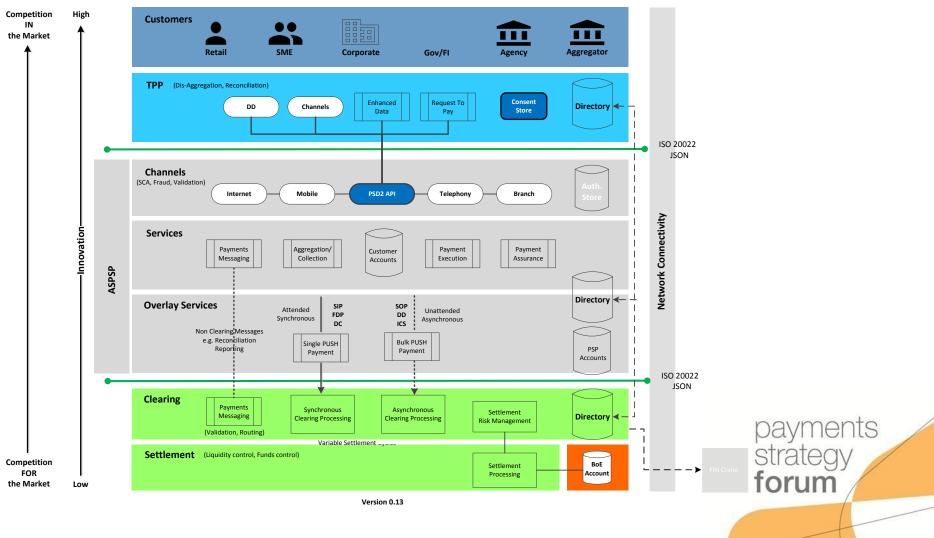
NPA Key Features Mapped to Core Principles

Four core principles were defined by the Forum to govern the New Payments Architecture. A set of aligned Architecture Design Principles were established as below to guide the design decisions.

Core Principle	NPA Design Principle
A single set of standards and rules, with strong central governance	 NPSO Approved Overlay Service(s) enabling competition Participants will be required to be certified and registered (likely by the NPSO) ensuring security and resilience
End-to-end interoperability (including APIs and a common message	 ISO 20022 - data standard will be used for all messaging enabling market access and innovation Supports Transition Strategies and Methodologies underpinning resilience and stability
standard)	• The fate of attended payments will be known immediately providing customer control and service resilience
	 Unattended Payments will be processed Asynchronously maintaining core payments capability
A thin collaborative infrastructure, allowing multiple providers of overlay services to compete in the market simultaneously	 Clear Boundary of Layers enabling competition and innovation Service features and propositions can be vendor agnostic enabling competition and innovation Utilizes a push payment model to enable simplicity and customer control
Secure and resilient, with financial stability a key principle	 'Always On' Service enabling 'real time' control of payments and resilience There will be certainty of settlement for cleared Items to provide assurance and confidence
	 Common Security Standard use to underpin payment eco-system resilience and stability The fate of transactions will always be known to provide peace of mind and
	 service security Real time data to support improvements in FinCrime detection and management

strategy orum

NPA High Level Target Architecture – Overview



NPA High Level Target Architecture – Customers & TPPs

Customers Retail	SME	Corporate	Gov/Fl	Agency	Aggregator
TPP (Dis-Aggregation, Reconciliat	ion) Channels	Enhanced Data	Request To Pay	Consent Store	Directory
Name	Desc	ription			
Customer Layer	(PSUs) will be s	f Payment S upported. T to drive th	Their key	use cases
TPP Layer	 Created under PSD2, Third Party Providers (TPPs) will be enabled to provide alternative channels and innovative payments for multiple Account Servicing Payment Service Provider (ASPSPs). They:- Hold the consent for payments and execute against an ASPSP following authorisation Can implement Assurance Data and Request To Pay, using Open Banking APIs Can provide Channel alternatives and aggregation, disbursement solutions Under the layered model approach ASPSPs can also choose to behave as a TPP. 				

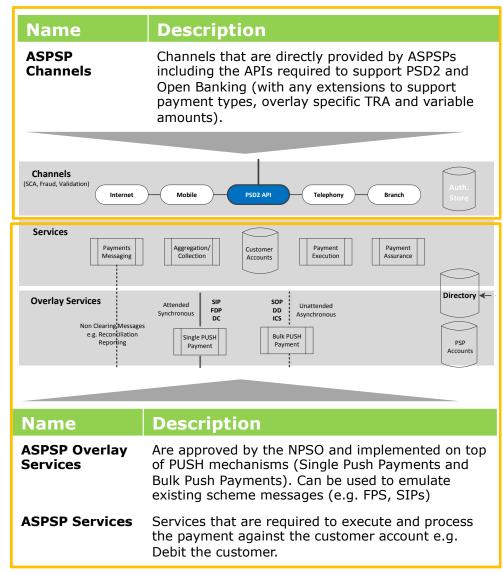
Note:

 Customers will be able to access the NPA via a TPP or via their ASPSP.

payments strategy forum

* The Directory is expected to be available across all the layers and contain a range of reference data such as for CASS, sort codes, EISCD etc.

NPA High Level Target Architecture – ASPSPs



Note:

- Customers will be able to access the NPA via a TPP or via their ASPSP.
- PSD2 compliant corporates with their own or outsourced capability will be able to submit to the clearing layer (detailed analysis of options is currently underway)

payments strategy forum

NPA High Level Target Architecture – Settlement & Clearing

Name	Description
 SPP-Clearing Provides coordination for ASPSP to ASPSP payments messaging The Directory holds records of valid ASPSP participants and roles. It is expected to be managed by the FCA/NPSO along with associates. Assures validation and correct routing Separates payments and associated messaging Real time attended payments will be credite immediately to customer accounts Unattended and bulk payments will be acknowledged and a refunds process will be available 	
SPP-Settlement	 Single point of settlement control for all payment instructions Flexible settlement supported by overlay type to manage settlement risk.
Clearing Payments Messaging (Validation, Routing	
Settlement (Liquidity control, Fu	Variable Settlement Cycles inds control) Settlement Processing Account

Single vendor and multi-vendor settlement and clearing deployment options (see later slides)

payments strategy

forum

NPA High Level Target Architecture Networking Layer

Name	Description		
Networking Layer	Connectivity between the layers and components will be open to multi-vendor competition (e.g. BT, Virgin, Vodafone) and not tied to a single or proprietary provider tied to a particular network element.		
·1	•		
	Network Connectivity		
	JSON 20022		

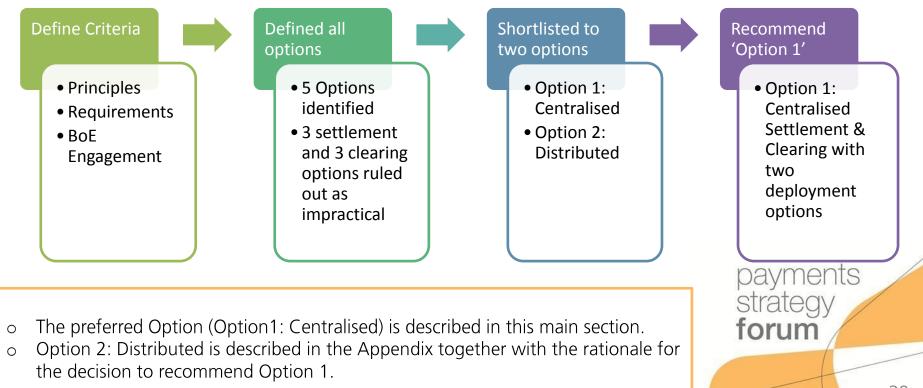
payments strategy forum

NPA Settlement & Clearing



Settlement & Clearing Analysis Process

An exercise has been undertaken to analyse the options for settlement and clearing within the NPA..



Settlement and Clearing Key Considerations

The following key consideration were taken into account when identifying the settlement risk and settlement options for the NPA.

Aligned to new RTGS system The settlement risk model for NPA must be aligned to the new BoE RTGS system The settlement model should be liquidity efficient for participants, without jeopardising settlement finality and IOSCO principles (the optimal model using 1 or 2 account is yet to be accessed along with the approach being adopted in the US and Europe)

Settle in BoE money

•A key requirement for NPA is that settlement must be done in BoE money

Increased funding available in real-time

•Participants should be able to adjust the value of funds earmarked against Net Sender Caps (NSCs) as close to near real-time as practicable with minimal manual steps

-lexible settlement

• Setting multiple settlement cycles by payment type must be supported unless continuous settlement is employed

Single (attended) and Bulk (Unattended) payments

- •Settlement of single and bulk payments must be supported, ideally via reference to a single risk position per participant
- •The exact model is subject to any bulk platform decision
- •Single common interface to the new RTGS platform

24/7

•Target architecture must enable real-time 24/7 settlement risk checking and periodic settlement output to the BoE

Reversals and Returns

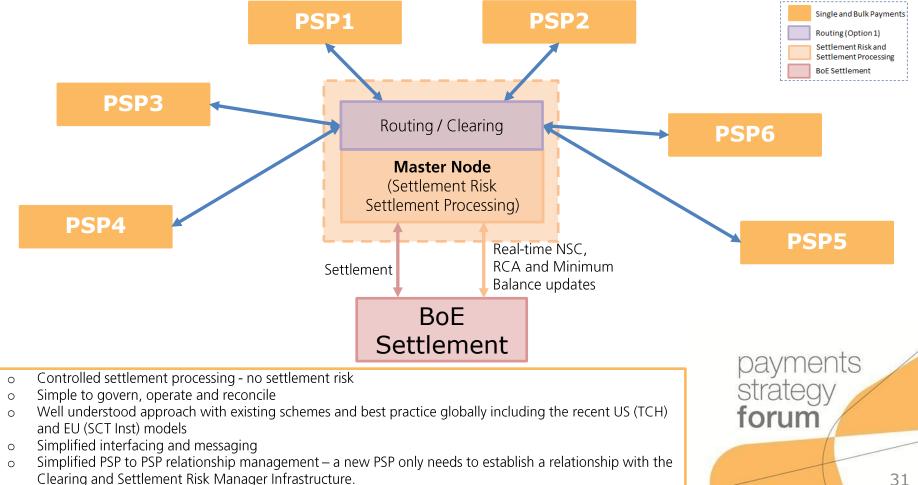
- •Must allow reversals and returns to be processed
- •Notification of payment status must be delivered to the involved participants, so that the participant host system can be updated

payments strategy

forum

Centralised: Hub & Spoke Settlement and Hub & **Spoke Clearing**

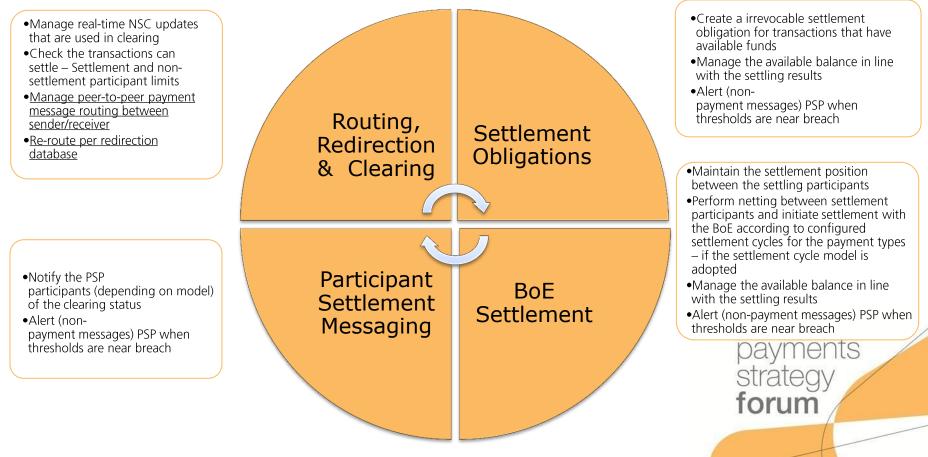
- Central participant messaging with clearing and settlement via a Settlement Risk and settlement via a Master Node. 0
- The Master Node validates that the sending participant is operating within its Net Sending Cap and clears the payment; and adjusts 0 receivers net position.



Easier to add or remove PSPs 0

Responsibilities of Hub & Spoke Settlement and Hub & Spoke Clearing (Option 1: Centralised)

The proposed clearing and settlement model used the concept of a 'logical' central infrastructure for both clearing and settlement. The primary roles are shown below:



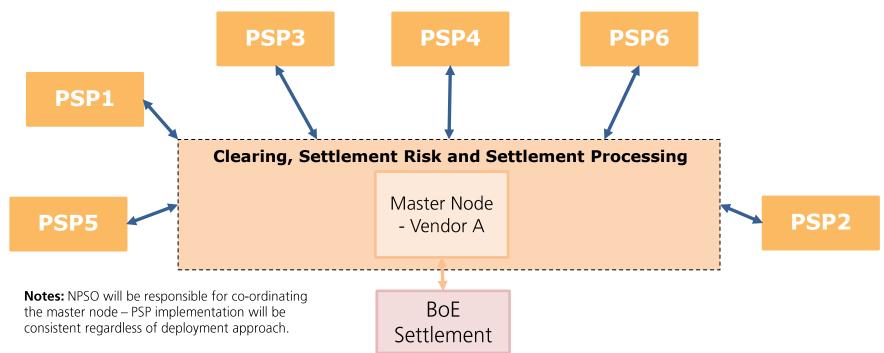
Deployment Options for Option 1: Centralised

The centralised clearing and settlement model can be deployed to support a single vendor or multi-vendor approach.



Centralised Single Vendor Deployment Approach

A single vendor providing the settlement risk and settlement processing will mean



Opportunities:

- No sharing of data in real-time between multiple nodes to provide a single risk position for each participant
- o Alignment of settlement cycles between nodes
- o Reconciliation and reporting will be simpler
- o Reduced settlement requests to the BoE
- o Consistent and standardised service models
- o Single point of contact for operation issues
- o Efficient oversight for NPSO
- $_{\odot}\,$ Maximising volume has potential $\,$ to reduce unit cost $\,$

Considerations

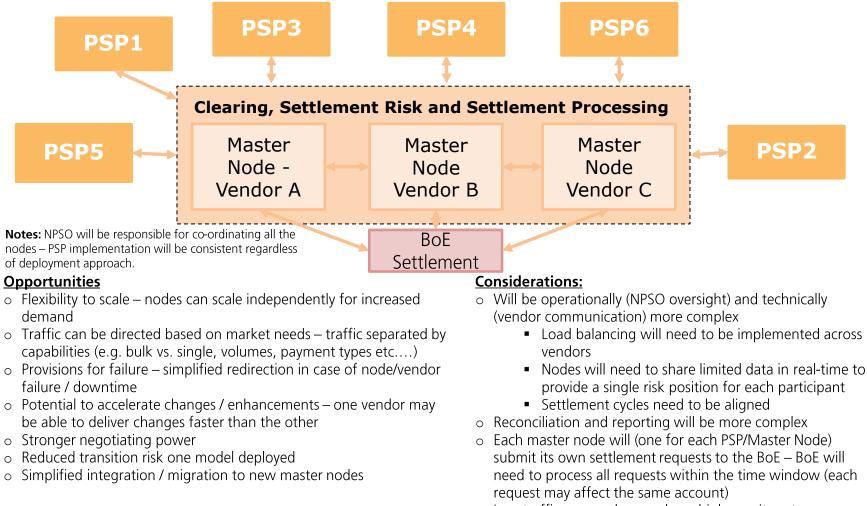
- o Reliant on a single vendor to scale for increased demand
- Migration to an alternative supplier in event of contractual issues may require retendering
- Resilience will be provided by a single vendor only (e.g. active-active)
- Reliant on single vendor to accommodate changes may have resourcing constraints – PSPs are reliant on a single vendor for service (on-boarding and support)
- $\circ\;$ May lead to reduced negotiating power with single vendor

34

 Limited opportunities to reduce transition risk between future vendors

Centralised Multivendor Deployment Approach

- Settlement risk and settlement processing could theoretically be provided by multiple vendors working together based on common standards. Work on the technical and economic efficiency of the deployment approaches will need to be undertaken.
- The solution will allow for one or multiple settlement processing services, both providing resilience. whether they are provided by the same vendor or not is a NPSO decision.



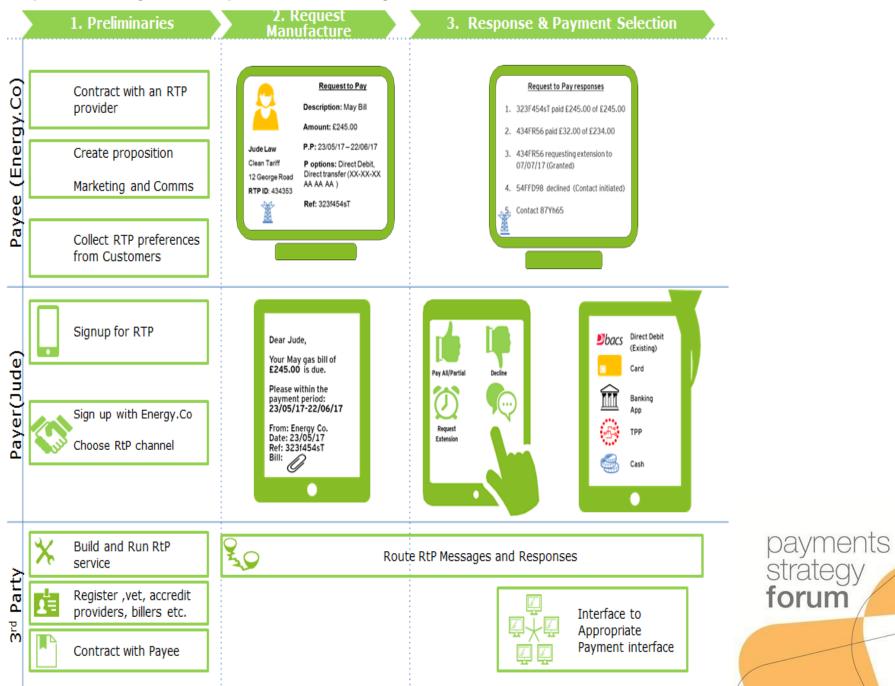
o Less traffic per vendor may have higher unit cost

35

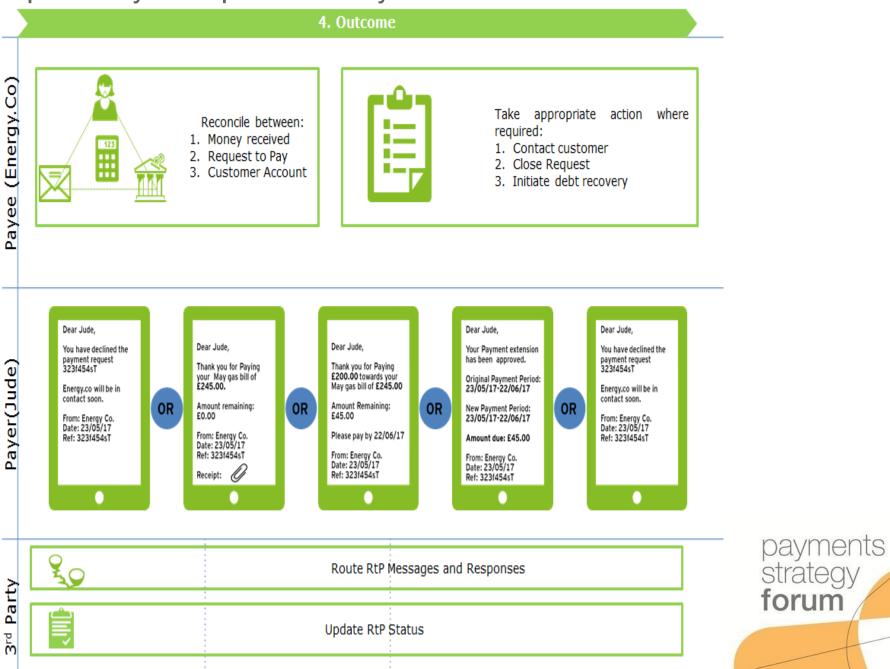
NPA support of a potential Request to Pay service



Request to Pay – Example User Journey

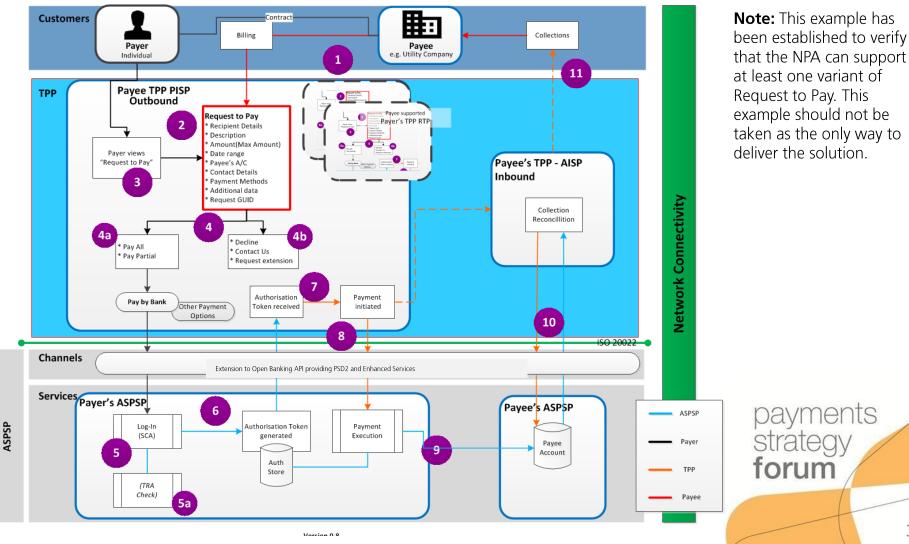


Request to Pay – Example User Journey



38

One option showing how NPA could deliver Request to Pay



Please refer to Appendix B for supporting explanation

Draft WS2 Questions for Consultation

NPA Design Principles

- Do you agree with the NPA design principles?
- If not, please provide details of what you do not agree with and why.
- Are there any design principles that you think are missing?
- Does the NPA design meet the four key principles?
- If not, please explain why.

Layered Approach

- Do you consider that the proposed design and layered approach creates more or less opportunities for competition and innovation?
- If less, please explain why.
- Do you consider that the proposed design and layered approach introduces more or less security and resilience?
- If less, please explain why.

Real Time Push Payment Model

- Does the NPA Real Time Push Payment approach pose any significant challenges to your organisation?
- If yes, please explain why.
- Are there any further pull payment use cases that have not been covered in this paper?
- If yes, please provide details.

Directory

- Does the concept of real time Directory data replication across multiple layers raise any concerns?
- If yes, please explain why.

Settlement & Clearing

- With the recommended approach (Option 1: Centralised) do you think the right balance of managing risk vs competition enablement has been achieved?
- If not, please explain why.

Performance

- Do you think that the NPA is better placed to support payment, messaging and transaction volumes of magnitudes larger than today's volumes? (assuming the advent of new services such as micropayments)
- If not, please explain why.
- Do you think that the other players in the (layered) ecosystem can achieve the expected payment, transaction and messaging volumes?

forum

• If not, please explain why.

WS2 Next Steps

- Incorporate PSF Feedback and update draft content
- Work on next tranche of content
 - o Enhanced Data and Assurance Data solution options
 - Additional use cases for NPA design validation purposes (e.g. direct submission, ICS)
 - o Review and update the DCA use case
 - Finalise Transition States from current state to final state architectures





WS3 – Implementation Planning



Implementation Planning Principles

Ensuring customer considerations are at the heart of any solution development plans

- **Requirements driven and aligned to end user needs:** Shall be fit for purpose and there will be a clear need for any functionality planned.
- **Ubiquity and ease of use:** Subject to legal and regulatory consideration, services will be commonly available to all (both end users and PSPs). The plan will ensure simple access and be easy to adopt by all.

Facilitating collaboration with industry participants in the development of any solutions

- **Standards compliant & interoperable:** The plan will map out steps required for migration to the defined and agreed industry standard. Adoption of this standard will be a requirement for participation to ensure interoperability.
- **Simplicity:** The plan will be as simple as possible to avoid any unnecessary complexity in the existing payments environment.
- Adopt and enhance market best practice: The plan will align to existing or emerging industry activity recognising that the plan may need to set new market practice in some areas.
- 3

2

- Recognise wider industry developments when developing the plan
- Flexible and extensible: The plan must be capable of being adapted or extended to meet emerging changes to business requirements and to allow for varied pace of participant adoption strategy forum

Implementation Planning Principles (cont'd)



Use best practice in technology implementation

• **Safe and Secure:** The plan must, as a minimum, maintain the existing security, integrity and fraud resistance of all aspects of the end to end payment transaction.



Providing optimum benefits for stakeholders

• **Maximum benefits at lowest cost and risk:** The plan will aim to maximise benefits generated for the customer, the industry and wider UK economy at the lowest overall risk and cost.



Agree plan approach with regulatory bodies including transition through to end solutions

- **Trust and confidence:** The plan must maintain and continue the trust and confidence in the environment today, minimising residual risks in the existing processes.
- **Business continuity and integrity:** Plan will have sufficient resilience and controls to accommodate planned downtime or unforeseen incidents without loss of service or impact on data integrity.

Planning Assumptions

A number of planning assumptions have been created.

By their nature, the assumptions reflect into the other workstreams. Accordingly, they have been shared and discussed, including with the Design Hub.



Planning Assumptions – detail



End users will have the same transaction capabilities as they do today or better

- End users comprise consumers, businesses and government
- They will receive communications about any beneficial changes throughout the implementation
- As a minimum they will be able to transact as they do today with any changes being due to enhancements such as more functionality & greater choice



NPA implementation will mitigate any additional systemic risk

- NPA will supersede the existing BACS, FPS and (when implemented) ICS infrastructures through a safe and sensible transition whilst maintaining the resilience and robustness of payment processing in the UK
- CHAPS, Cards and LINK are out of scope
- $\circ\,$ New or revised RTGS will be utilised for settlement



Existing payment services functionality will continue or improve under NPSO oversight

- Existing services include (but are not limited to): mobile proxy look up service, account transfer services (current accounts and ISAs), bulk payment redirection, biller update service & EISCD
- These will need to continue during and after transition to the NPA
- Any services that are discontinued for BAU reasons will not need to be supported

Planning Assumptions – detail (cont'd)

_	
Λ	
-	

An appropriate managed approach to implementation

- Existing schemes, their services and systems will be maintained to run in parallel with the NPA for sufficient time to allow a phased migration roll back (within the determined period) will provide migration flexibility
- All users of the schemes will be able to migrate to NPA in phases to mitigate volume transition risk, allowing for a broad range of readiness timeframes there will be no 'big bang' implementation
- Where appropriate, new PSF derived overlay services will support the execution of payment instructions across existing payment types and NPA to enable early delivery of end user benefits



Each payment scheme can be transitioned independently

- BACS, FPS & ICS transition to NPA will be independent of each other and can run in parallel
- Institutions will be able to send & receive payments via existing and/or NPA route during transition phase
- Sunsetting of BACS, FPS & ICS infrastructures will occur at pre-determined dates and can happen independently of each other



NPSO will be responsible for governance, rules, standards & delivery

- $\circ~$ PSPs/TPPs will require accreditation before they can use the NPA
- $\circ~$ Overlay services will be approved by the NPSO to ensure NPA interoperability
- NPSO will mandate the sunsetting dates for legacy infrastructure

Planning Assumptions – detail (cont'd)



PSPs/TPPs will manage end user interfaces & proposition competitively

- User interfaces and customer channels will remain in the competitive space
- Individual institutions will be able to independently develop and tailor their own propositions unless there is a compelling end user benefit from rules specifying some elements of the user's experience (for consistency and ease of adoption)



A transition solution(s) may support the sunset of legacy infrastructure

- Transition solution(s) will alleviate the burden of having to immediately change formats enabling a phased adoption
- Will still required a definitive end date to ensure transition solution can 'retire' and full functionality of NPA can be realised e.g. Enhanced data
- o Transition solutions will be supplied competitively



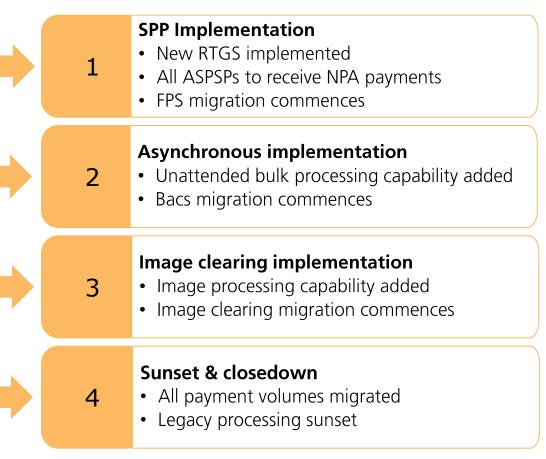
Transition will be planned to provide continuity with minimal user impact

- o Transition and migration will be carefully planned to ensure maximum availability
- From a pre-determined date all ASPSPs will be required to receive NPA derived payments
- All ASPSPs will be required to continue to receive the legacy payments that they currently receive until legacy infrastructures are sunset or switched through a transition solution
- o ASPSPs can make other account types (e.g. mortgage accounts) reachable at their own discretion

strate

High Level Architecture Timeline

The implementation timeline proposes 4 key transition periods



Existing and new overlay service propositions will be updated to support the NPA transitions e.g. CASS, Bulk redirection, Confirmation of Payee and Request to Pay

payments

strategy forum

Service Updates

Overlay

Draft WS3 Questions for Consultation

- Timeline: Do you agree with the timetable and sequence of events laid out in the implementation plan? If not, what approach to sequencing would you suggest?
- Principles: Do you agree with the implementation plan principles? If not, please provide details of what you do not agree with and why.
- Principles: Are there any principles that you believe are missing? If so, please provide details.
- Assumptions: Do you agree with the implementation plan assumptions? If not, please provide details of what you
 do not agree with and why.
- o Assumptions: Are there any assumptions that you believe are missing? If so, please provide details.
- Mandates: Are the mandatory dates within the implementation plan realistic and achievable? If not, what would be a more appropriate timeframe?
- Decision points: Do you agree with the key decision points within the implementation plan? If not, please provide details.
 Dayments
- Risk: Are there any potential risks that you think the implementation plan does not address? If the answer is yes, then please provide details as to what they are and how we can best address them.

strateo

WS3: Implementation Planning Next Steps

- Incorporate PSF feedback in draft content
- Produce draft implementation timeline
 - o including milestones and dependencies
- Agree transition states with WS2
- Share latest thinking in 2nd Vendor advisory meeting scheduled on 16th June
- Continue to populate consultation documentation in readiness for final review





WS3 – Cost Benefit Analysis



Disclaimer

The estimates, projections and assumptions in this document are what we consider reasonable based on secondary research, primary data gathering and discussions with a representation of PSPs, FinTech companies, businesses, payment system operators etc.

However, the assumptions used, when averaged or aggregated are subject to variations and may not necessarily reflect the expectations of individual participants in the payments system.



Introduction

The PSF has tasked WS3 with providing a Cost Benefit Analysis (CBA) of the various overlay services and the underlying New Payment Infrastructure (NPA).

For each of these, the CBA will include:

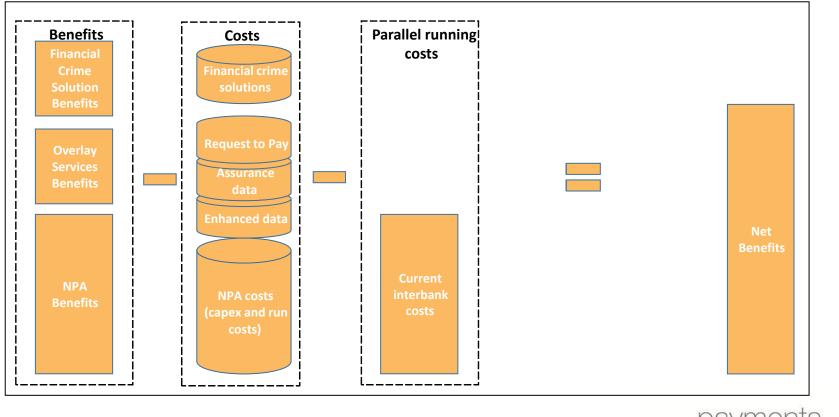
- o Capital expenditure
- o Operating expenditure
- Parallel running costs

Assumptions are shared overleaf.

NB: These assumptions have yet to be validated in its entirety. Discussions are still ongoing with relevant stakeholders.



Overview of CBA analysis



payments strategy forum

Draft WS3 CBA Questions for Consultation

- Do you agree with our main CBA methodological assumptions? If not, please explain your reasons and if possible, please suggest an alternative.
- Do you agree with our cost assumptions with regard to the NPA and each of the technical solutions (Request-to-Pay, Enhanced Data, Assurance Data)? If you do not agree on any of these individual itemised assumptions, please state your reasons and if possible, please suggest an alternative.
- Do you agree with the individual quantifiable benefits we have identified with regard to each of the technical solutions (Request-to-Pay, Enhanced Data, Assurance Data) as well as to their potential scale? If not, please state your reasons.
- Do you think that we may have missed a material quantifiable benefit provided by any of the technical solutions? If so, please state the suggested benefit(s) and potential data sources that could help us quantify it.



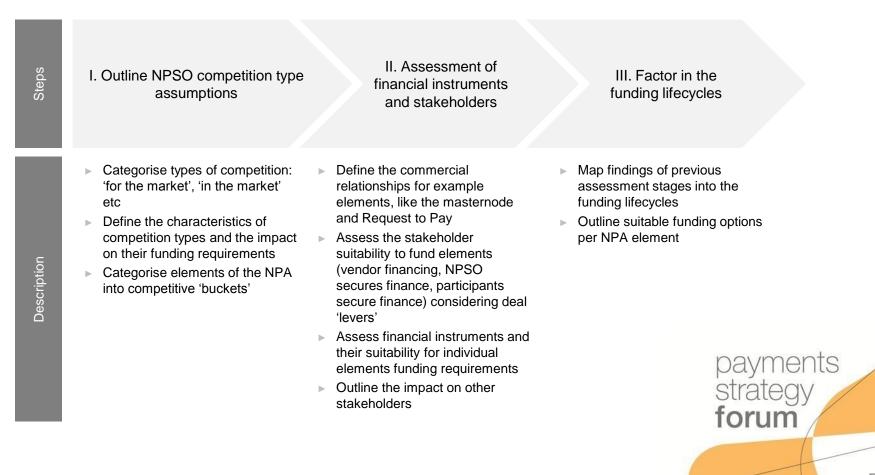


WS4 – Commercial Approach and Economic Models



General assessment approach

We are following a 3-stepped assessment approach for the NPSO to analyse suitable funding options for individual elements of the New Payments Architecture:



Inputs into Workstream 4

WS4 is working with the PSR on the commercial relationships of the RtP and the registry and is focussing its own efforts on the 'masternode' element

Additional update

- The Design hub organised a workshop on the 5th May 2017 to discuss the Competition in Overlay services where representatives from all NPA workstreams where invited to clarify open questions of the PSR on the topic of NPA infrastructure competitiveness
- > The Design hub agreed that commercial relationships should be covered as part of the consultation paper and as part of WS4

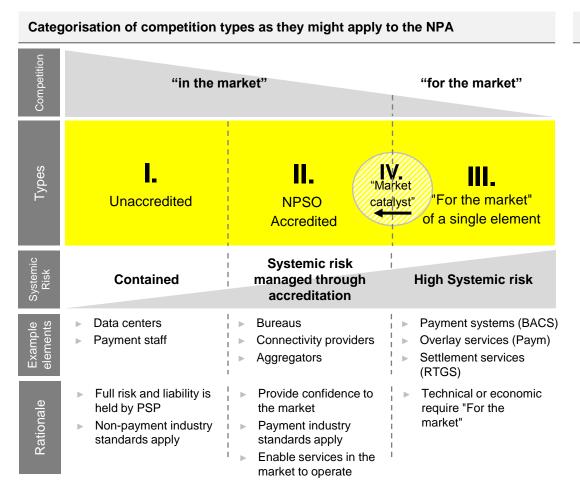
Scope		Status	Ownership
—. 	 Document current PSO commercial relationships (financial flows) Agree the profile of competition types: for competition, in competition etc. 	Completed	
	 Understand the technical flows of the NPA architecture and use this to inform the commercial relationships of each element Provide a high level overview of the types of NPA's commercial relationships 	Workshops in progress	WS2 working with PSR
	 Document a detailed view of the commercial relationships for two elements: one competitive 'in the market' element and one yet 'to be confirmed': Request to Pay and the Registry [WS2) Document a detailed view of the commercial relationship for a further element: 'for the market': Masternode [WS4] Pull together in single WS4 report 	Workshops in progress (WS4 working with PSR)	WS2/PSR to work with WS4 to ensure same framework and consistent output

payments

strategy

Competition categorisation

We propose a 4-layered categorisation of Competition types



Commentary

I. Unaccredited competition

- Sourced independently and paid for by PSPs, corporates as users
- **II.** Accredited competition
- Purchased by PSPs, corporates from accredited suppliers
- Individual PSPs hold some systemic risk and thus need to be accredited by the NPSO to ensure standards and rules are followed
- Unaccredited' means participants are not required to be accredited directly by the NPSO. They may be required to meet other 'standards' set out by other bodies like the FC'A

III. "For the market"

 "For the market" services are operated on a fixed timeline by a third party and procured by the New Payment Systems Operator (NPSO).

IV. "Market catalyst"

In circumstances where there is an identified need but there is a reticence among participants to create a market, the NPSO may become a 'Market catalyst', setting standards, undertaking research or offering a sandbox facility etc.

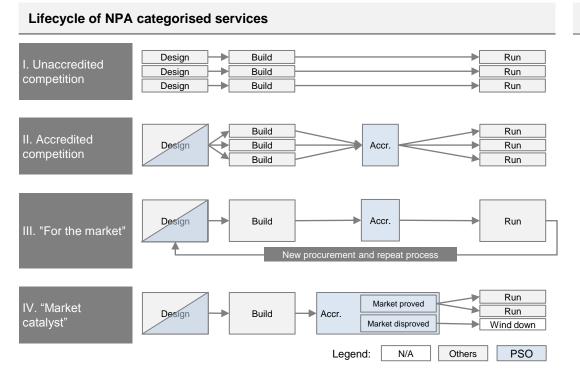
Market Catalyst Competition Type

"Market catalyst" model enables the NPSO to facilitate competition in the market for a service when it appears there is a supply issue

"Ma	rket catalyst" mode	el	Commentary		
	l types /larket catalyst"	 Description Driven by end-user needs which are served by a specific service offering Market participants currently do not envisage a positive business case therefore the NPSO will provide a proof of market 	 The intention of the NPSO is to fund projects that currently do not have a positive business case view in the market NPSO's accreditation and proof of market concept would provide stronger support for VC funding for new services The key purpose of this activity is to 		
А	Setting standards	 NPSO defines rules and guidelines on how the new service should be operated NPSO defines the consumer protection framework and liability models 	 stimulate market participants and develop a purely competitive market The PSR has limited appetite for the third role the NPSO could play in procuring a product directly 		
в	Stimulate the market	 NPSO will commission research, thought leadership work or provide the industry with an environment to drive innovation (e.g. sandbox) 	 Examples of existing "Market catalyst" services: aggregators 		
С	Procure a product directly	 NPSO will commission a 3rd party to build the service with the intent to prove the service prior to opening up the offering to multiple providers The NPSO carries the risk and pays the vendor for the solution build and negotiates between vendors on licensing price to operate 	payments strategy forum		

Funding Lifecycle Of Each Competition Type

Each approach requires the NPSO and third parties to play different roles in the ecosystem



Commentary

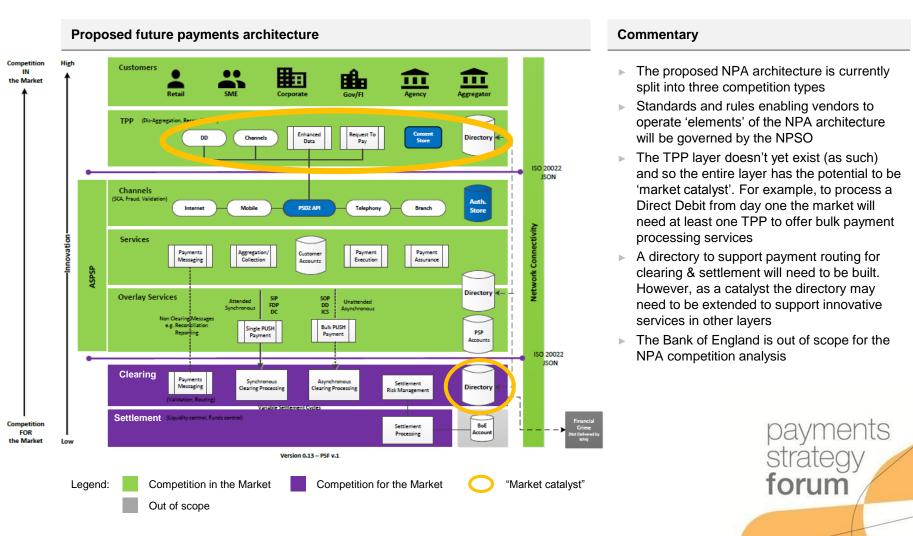
- The proposed 4-staged lifecycle approach enables to highlight stakeholder engagement and NPSO's role
- I. Unaccredited competition is a competitive market into which NPSO will not intervene as services can be procured competitively by participants
- II. Accredited competition services need accreditation from the NPSO which allows the service to be run by a third party; Accreditation is required as vendors are systemic risk holders.
- III. "For the market" services are procured by the NPSO for a fixed period of time
- Multiple vendors can provide multiple services ('elements') within the "For the market" layer of the NPA
- IV. "Market catalyst" model: NPSO role will be to design the rules and accredit vendors if the market has been proven
- The role of intellectual property (IP) in the market model will ensure that vendors hold their technology IP but the design IP will belong to the NPSO

strategy forum

oayments

Evolution of current UK payment infrastructure

Layered architecture will open up competition in UK payments



Demand-side risk assessment

NPSO will need to consider potential risks inherent in the product roll out and adoption lifecycle

roduct roll-out risks	Commentary		
End-user adoption risk 4b Corporates promotion 4 Consumer adoption 4c 4a Corporates adoption	 Government agency adoption and promotion Think-tank and NGO promotion initiatives Early stage end-user involvement Consumer research Mock-up testing 	 A crucial risk for Paym's roll-out was getting the critical mass of PSPs to adopt the solution; promotion proved to be the biggest gap in product roll-out End-user adoption risk Corporates need to enable the adoption for consumers and actively promote usage Benefits case for consumers needs to be cleat and tested prior to roll-out Ubiquity often applies for consumer adoption 	
3 PSP promotion risk	PSP guaranteesRegulatory pressure	 Solution of the spin of the s	
2 PSP Adoption risk	 Light PSP IT change complexity Regulatory pressure Alternative pricing mechanisms to encourage adoption 	 Extension of resources and funding beyond planned phase is not likely 2. PSP adoption risk Growing risk since IT change requests burder banks It is easier to establish services that require minimum change from banks 	
1	 Vanilla product roll-out Agile development to avoid technology failure 	 Often require ubiquity for an effective service Regulator pressure or new pricing structures aimed at non-adopters can mitigate risks 	

 Future product roll outs will need to consider not only the PSP adoption/promotion side but also the vendors (merchant acquirers, terminal network owners and technology providers)

Mitigation through selecting right technology

and agile development

►

Assessment Criteria

These criteria define the profile of the NPSO's competition types

WS4 has focussed its work on funding options for elements for which there is only one provider, which we define as 'competition for the market'. The PSR is working on the commercial relationships for 'competition in the market' where we expect there to be more than one provider.

Assessment criteria	Dimensions	Definition	
Systemic risk	 Systemic importance in payments ecosystem Security and resilience of service 	 Risk of failure of vendor solution and the impact it has on continuing providing payment services within the ecosystem Risk of failure of NPSO to manage systemic risk 	
Competition	 Number of competitors Level of innovation Discrimination of access through price or barriers 	 Level of competitors interested in the market and wanting to compete on price and quality Level of innovation that is driven by vendors to differentiate themselves in the market Barriers to entry for other vendors 	
Accessibility	 PSPs access to a variety of products 	 Level of accessibility for PSPs (large or small) 	
Efficiency	 Operational efficiency Lean structure to keep prices low Development speed 	 Efficient delivery of the system and innovation to the end-users Corporate governance structures in place Reduced overheads and efficient operational structure Pricing impact for the end-user 	payments
Financial risk	 Capital at risk Commitment of usage or guarantees provided 	 Financial risk (investment at risk) carried by the funder Size of investment required to Design, Build and Operate service Risk profile of the investment 	forum
Intellectual property	 Ownership of intellectual property 	 Opportunity and restrictions in the usage of IP to develop other products or use the IP in other countries/sectors 	

65

WS4: Commercial Approach and Economic Models Next Steps

We are in process of finalising our assessment of the NPSO competitive buckets and the funding models available to the NPSO

- Currently the workstream is finalising the assessment of the NPSO competition buckets and the funding models identified by the workstream
- WS4 is looking at the commercial relationship for the masternode element and working with the PSR to understand the outputs from the Request to Pay and Registry elements
- The workstream will also analysis of the so called '**deal levers**' (e.g. volume commitment by PSPs, pricing mechanism, etc.) which will help move the risk and implication of certain criteria among the stakeholders to create more appealing propositions which promote competition, accessibility and efficiency gains where possible
- This will incorporate the workstream's view on the funding options which currently have been identified as following:
 - Vendor secured financing (managed service contract)
 - NPSO secured financing (build and operate contract for vendor)
- Within the above two funding models the source of funding can be through:
 - Self-funded by funder
 - Debt instrument funding
 - Incorporate funding from a financial investor (VC, PE or Pension fund)
 - Market participant funding (see PSODG report)

hents

Draft WS4 Questions for Consultation

- Do you agree with our assessment of the competition types for the individual NPA elements ?
- o Are there any further commercial relationships we have not considered?
- $_{\circ}$ Are there any other criteria that we should use to assess the competitive types of the NPA?
- Are there any other criteria that we should use to assess the funding options we have identified?
- $_{\circ}\,$ Do you agree with our assessment options? Please explain your opinion
- Are there any better funding alternatives?





Appendix A

WS1 – User requirements and rules



Design Principles

Workstream 1 of the NPA Design Hub has the task of defining Requirements and Rules for the 3 End User Needs (EUN) solutions originally defined in the Strategy:

- 1. Request to Pay,
- 2. Assurance Data
- 3. Enhanced Data

The Design Principles provides a basis against which all Requirements and Rules can be tested against.



General Principles



payments strategy **forum**

Special case principles

Real-time	Request to Pay	Assurance Data	
Responses to Confirmation of Payee or Request to Pay should be pres the end user in real time.	ented to		
Definitive	Confirmation of Payee/Payer		
Responses to a request to confirm payer/payee should be unambiguou bar unavoidable limitations such as regulatory restrictions.	us and clear		
Integrity of Data maintained throughout	Enhanced Data		
At all times, the integrity of the data carried must be assured.			
Available 24/7 365 days	Confirmation of Payee/Payer		
The utility of the Confirmation of a Payer/Payee solution is dependent always being available at the point of need.	on it	payme strateg	
	 Responses to Confirmation of Payee or Request to Pay should be prest the end user in real time. Definitive Responses to a request to confirm payer/payee should be unambiguor bar unavoidable limitations such as regulatory restrictions. Integrity of Data maintained throughout At all times, the integrity of the data carried must be assured. Available 24/7 365 days The utility of the Confirmation of a Payer/Payee solution is dependent 	Responses to Confirmation of Payee or Request to Pay should be presented to the end user in real time. Confirmation of Payee/Payer Definitive Confirmation of Payee/Payer Responses to a request to confirm payer/payee should be unambiguous and clear bar unavoidable limitations such as regulatory restrictions. Integrity of Data maintained throughout Integrity of Data maintained throughout Enhanced Data At all times, the integrity of the data carried must be assured. Confirmation of Payee/Payer The utility of the Confirmation of a Payer/Payee solution is dependent on it Confirmation of Payee/Payer	Responses to Confirmation of Payee or Request to Pay should be presented to the end user in real time. Confirmation of Payee/Payee Definitive Confirmation of Payee/Payee Responses to a request to confirm payer/payee should be unambiguous and clear bar unavoidable limitations such as regulatory restrictions. Confirmation of Payee/Payee Integrity of Data maintained throughout Enhanced Data At all times, the integrity of the data carried must be assured. Confirmation of Payee/Payee Available 24/7 365 days Confirmation of Payee/Payee solution is dependent on it always being available at the point of need.

Request to Pay

In Scope

Item	Notes
1. British Pounds (£) payments	For the purposes of this endeavour, the requirements will cover Payments denominated in Sterling pounds. However this should not restrict innovation or in way constrain support for other currencies in the future.
2. UK only	Restricted to payments occurring within the UK (FCA geographical area of jurisdiction).
3. Users: Individuals, Consumers, SMEs/Charities, Corporate, Government, PSPs, Clubs and Societies	This list of users is based on present day users and should not be viewed as immutable. Where a new user group arises in the future and is capable of participating, it will be automatically becomes part of the scope.
4. Payment types: Credit, Debits. Including cash (physical note and coins) where conclusion / reconciliation of the transaction is electronically done	All credit, debit and cash (physical note and coins) payments that end in an electronic transaction. As soon as any of these enters the electronic environment it automatically becomes part of the scope.
5. Mainstream channels: Online, Mobile, Telephone, Intermediaries, Branch, Paper	Request to Pay can be provided/accessed through electronic mediums such as smart phones, SMS, Web as well as non electronic means such as Bank Branches, Intermediaries such as the Post office, paper sent through the post. Ideally it should be possible to transition from one medium to the other. Respond to a RtP sent via paper online or via Bank Branch.

72

payments strategy forum

Request to Pay (cont'd)

Out of Scope

Item	Notes
1.Securities	Debt and Equity securities are out of scope in our design of Request to Pay.
2. Cash (physical notes and coins) transactions that are entirely external of the electronic payment systems	Cash payments that do not Ingress or Egress into the electronic payment systems during their life cycle.
3. Card payments	Face to Face or electronic card based purchases are out of scope. e.g. buying a good on Amazon via a Visa card The PSF has deemed these out of scope. However, this does not put payment for a credit card out of scope. A CC company can send an RtP to a client requesting them to pay their monthly bill
3. Market infrastructure payments	All transactions carried out for purposes of the maintaining the smooth running of the payment systems infrastructure and Financial markets as a whole. E.g. Settlement transactions, Float management etc.
4. Payments in kind	Non monetary transactions such as barter are out of scope.
5. Direct Carrier billing	Payments made through premium rate services. Once they are applied to the client's bill, that would fall in scope.
6. Pre payment (tokens)	Prepaid tokens such as a prepaid electricity meters.
7. Store / Loyalty cards	Closed loop loyalty/Store cards and not white labelled cards.
8. Non £ Digital currency	Digital Currencies that are not denominated in British Sterling Pounds. (i.e. bitcoins). This should not in anyway constrain future development should there be need for multi currency.
9. Anything in the competitive realm	Aspects of the solutions that fall squarely within the competitive realm e.g. Customer Experience, Marketing etc. Unless they have a direct and clear bearing on the efficacy of the solution in solving the detriments identified.

73

payments strategy

forum

Assurance Data

In Scope

Item	Notes
1. British Pounds (£) accounts capable of making/receiving payments in the UK that are addressable by Sort code and Account number	As a minimum payments made by/to British Pounds accounts in the UK that have a Sort Code and Account number are in scope.
1b. Non Sort-Code/Secondary accounts not directly addressable via a Sort Code and Account number	Accounts that exist behind a typical payment account are currently not addressable. Examples include some building society accounts, Mortgage accounts, Credit card accounts, Utility accounts etc. It is thus difficult to confirm payee or track payment beyond the external pool account. However, given their prevalence there should be a clear strategy to bring these into scope in the near future.

Out of Scope

Item	Notes	
1. Cheques	While the cheque is in its physical form it is impossible to track as well as confirm payee/payer.	
2. Card payments	Card transactions exist on a parallel infrastructure operated by the card issuers external of the main payment infrastructure. The PSF considers these out of scope of its work.	payments strategy
		forum

Enhanced Data

In Scope

Item	Notes
1. All electronic payments excluding Card Initiated payments	Any payment that is electronic in nature. For payments that are not entirely electronic throughout their lifecycle, only the electronic phases will be in scope

Out of Scope

Item	Notes	
1. Data not relevant to the payment	Data that is not relevant to the payment is out of scope.	
2. Cash (physical notes and coins) transactions that are entirely external of the electronic payment systems	Cash payments that do not Ingress or Egress into the electronic payment systems during their life cycle.	
3. Card payments	Card transactions exist on a parallel infrastructure operated by the card issuers external of the main payment infrastructure. The PSF considers these out of scope of its work.	payment
		strategy forum

Terminology

Term	Definition	Context
Request	Message sent from Payee to Payer with the intention of requesting for a payment to be made.	Request to Pay
Response	Choice made by a payer to a request sent by a payee that is then communicated back to the Payee.	Request to Pay
Pay All	Accept a request for payment and proceed to initiate a payment equivalent to the total amount (or more when allowed) asked for in a request	Request to Pay
Pay Partial	Accept a request for payment and proceed to initiate a payment equivalent to a portion of the amount asked for in a request, this can be done multiple times	Request to Pay
Request Payment Extension	Request a Payee for an extension to the payment window to give you more time to pay a request	Request to Pay
Decline	Decline a request for payment and inform the Payee that you as a Payer will not be paying a request	Request to Pay
Block	Stop a payee from being able to send you requests in the future. Payees will be notified in this instance.	Request to Pay
Contact Payee	Provides a way for a Payer to contact the Payee that has sent a request. This could be within the RtP solution or simply signposting to other communication options (e.g. phone, e-mail, post)	Request to Pay
Payment Window	The period of time between a request being received and the date that a request must be fully paid by	Request to Pay
Payment Channel	A method of payment used to pay for a request. Different Payees would accept different channels, this also includes cash	All

payments strategy forum



Appendix B

WS2 – NPA Design and Transition



Example Payment Use Case Support



NPA support of a potential Unattended Bulk^{*} Payment solution



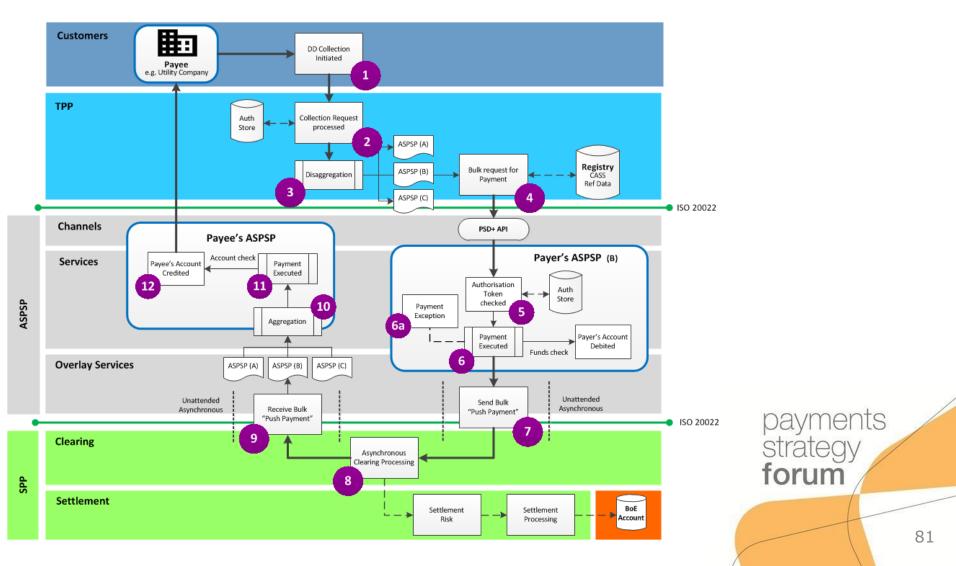
* The design will also support a single unattended payment

One option showing how NPA could deliver unattended bulk payments

- 1. The Payee creates a bulk Direct Debit file containing each of the Payer's payment details i.e. amount to be paid on the due date
- 2. The Direct Debit file is sent to the Payee's TPP. The TPP validates the file against the authorised Mandates held for each of the Payee's customers (held in the TPP Auth Store)
- 3. The TPP disaggregates the Direct Debit file into separate files intended for the Payer's Account Servicing Payment Services Provider (ASPSP). The Direct Debit file is validated against reference data held in the Directory e.g. sort code redirection
- 4. Each ASPSP receives the Direct Debit file from the Payee's TPP via a PSD2 compliant API
- 5. The Payer's ASPSP checks a valid Mandate authorisation exists for each of the customer accounts (held in the ASPSP Auth Store)
- 6. The Payer's ASPSP executes the Direct Debit payment
 - The system checks the account status e.g. funds available
 - The customer's account is debited
 - Where the account status is unable to apply the Direct Debit payment, a Payment Exception message is generated and returned to the Payee
- 7. The Payer's ASPSP sends cleared Direct Debit payment details to the Clearing and Settlement Service via the Bulk "Push" payment model.
- 8. The Clearing and Settlement Risk Management checks the ASPSP's risk position and creates a settlement obligation. The Clearing and Settlement Service initiates settlement with the Bank of England (BoE)
- 9. The Clearing and Settlement Services sends the cleared Settlement Payment details from each of the Payer's ASPSPs to the Payee's ASPSP
- 10. The Payee's ASPSP aggregates each of the Payer ASPSP cleared Settlement Payment files into a single Payee account
- 11. The Payee's ASPSP executes the Direct Debit payment
 - The system checks the account status
- 12. The Payee's ASPSP credits the Payee's account on the due date

torum

One option showing how NPA could deliver unattended bulk payments



NPA support of a potential Payment Mandate Capability



One option showing how NPA could deliver mandate capability

- 1. As part of the onboarding process, the individual customer (Payer) agrees to pay the utility company (Payee) via Direct Debit. The Payee initiates a Mandate request for each of its customers
- 2. The Payee will have a prior contractual agreement with a Third Party Provider (TPP) acting as a Payment Initiation Service Provider (PISP). The TPP will be responsible for managing Direct Debit mandates, including the set-up, amendment and cancellation on behalf of the Payer's customers. The Payee sends a Mandate request to their designated TPP. Reference data stored in the Directory ensures that the TPP is registered with the New Payment System Operator (NPSO) and also ensures that the TPP has permission to manage Direct Debit mandates
 - 2a. The Payee TPP initiates a Mandate instruction, capturing payment details:
 - 2b. A Globally Unique ID (GUID) is generated by the TPP for each Mandate request
- 3. The Payee TPP will make the Mandate instruction available to the Payee's customers via the Payee's preferred communication channel e.g. mobile app or corporate website. The Payee TPP informs the Payer that a Mandate request is available for authorisation. The Payer views the Mandate via the Payee's preferred communication channel
- 4. The Payer makes the Mandate decision
 - 4a. The Payer has the option to decline the Mandate request. The Payee TPP sends confirmation to the Payee that the Mandate request has been declined by the Payee's customer
 - 4b. The Payer has the option to accept the Mandate request. The Payer will be required to authorise the subsequent payment via their ASPSP. The Payee's preferred communication channel will allow the Payer to select their payment method. In this scenario, a "Pay by Bank" option could be selected via a mobile app or corporate website. Note; other payment methods could be selected

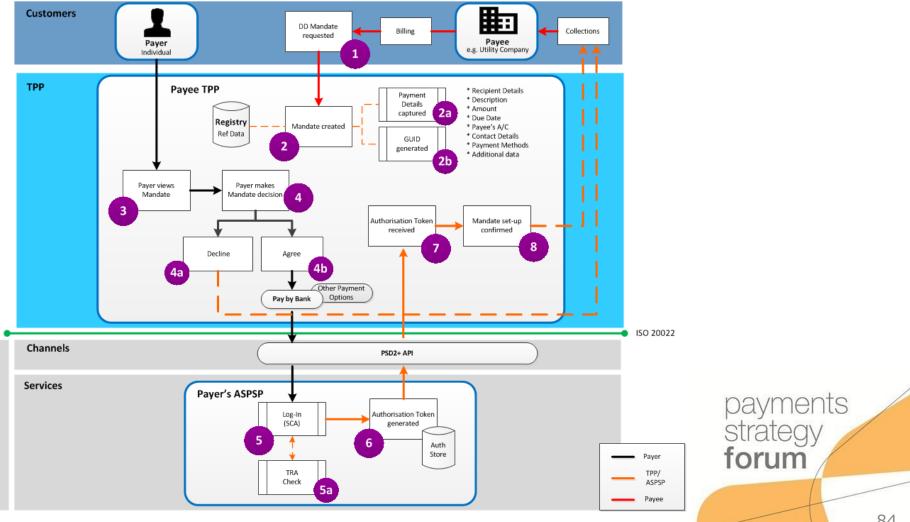
The "Pay by Bank" option will redirect the Payer to their ASPSP via a PSD2 compliant API. Note: the redirection follows OAuth2 standards and the Payee will not have access or visibility to the Payer account information or security credentials

- 5. The Payer will access their account using PSD2 compliant Strong Customer Authentication (SCA). The Payer's ASPSP will also complete a Transaction Risk Assessment (TRA) (5a) and the outcome of the TRA will determine if the Mandate request can proceed
- 6. The Payer's ASPSP authorises the Mandate request and generates an Authorisation token
- 7. The Payee TPP receives the Authorisation token. The Authorisation token will be used to initiate subsequent Direct Debit collections
- 8. The Payee TPP sends confirmation to the Payee that the Mandate request has been approved by the Payee's customer

ents

forum

One option showing how NPA could deliver mandate capability



ASPSP

NPA Component Descriptions



NPA High Level Target Architecture Components – 1

Component Name	Description	
Competition for and In the market	The solution has been deigned to enable competition for each layer and component.	
TPP Channels	Channels provided by TPPs to their customers in order to access TPP services.	
TPP Consent Store	Repository of PSD2 customer consent	
Request to pay	 Provides the minimum following capability options: (1) Pay all, (2) Pay partial, (3) Pay extension, (4) Decline and (5) Contact Us. Not all options may be deployed by the entity that initiates the Request to Pay. Will be PSD2 compliant and interfaces with the NPA through the Open Banking framework. 	
Enhanced Data	Support for data content which can be captured by channels or APIs - ISO20022 supports additional data content (including images, cloud data storage references) - Payment messaging is enhanced for optimised business processing	
Directory	 Provides reference data (Sort Code/Bank/Overlay level (EISCD) reference data, CASS account transfers and customer reference data, PSP and TPP endpoints, roles and certificates) Managed by the NPSO Data pushed to participants (TPP, ASPSP) attended channels, unattended channels within SLAs 	
PSD2 API	 NPA builds on PSD2 and the Open Banking APIs and security models. ASPSPs manage customer authentication and authorisation Open Banking may need a development to support specific use cases (variable amount, TRA, PULL Payments) 	
ISO 20022	Message content will be based on ISO types - NPA will support JSON syntax for API communications - 4/5AMLD will require that data is not truncated, and available end to end	

NPA High Level Target Architecture Components – 1

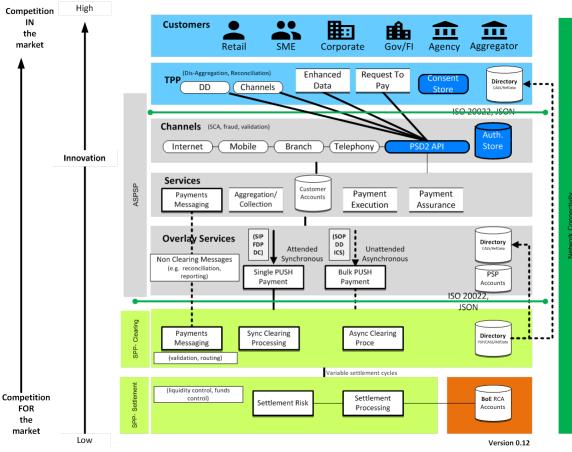
Component Name	Description
Payment Messaging	Advices, Research and Adjustments plus reporting
Aggregation / Collection	Aggregation and collection of funds to the customer accounts
Payment Execution	Processing of the payment at the payee or the payer ASPSP account and managing the Overlay Service processing
Payment Assurance	 Confirms Payee Identity Provides Payment status Confirms Payer Identity
Attended Single Push Payment	 Routes and manages attended synchronous payment instructions between participants Ensures that instructions finality rules are followed Supports multiple overlay payment types, whilst maintaining resilience and safety
Unattended Bulk Push Payment	 Routes and manages unattended asynchronous bulk payment instructions between participants Ensures that the relevant payment rules are followed Supports multiple overlay payment types, whilst maintaining resilience and safety
Network Connectivity	The network is in the competitive space and can be provided by competing providers that comply with the technical standards and rules set by the NPSO.
Settlement Processing	Ensures BOE instruction finality rules are followed and interfacing to BOE RCA accounts - Supplies only the required information for bank to bank transfers

payments strategy forum

Clearing & Settlement



Architecture Principles



Drivers for layered architecture

- \checkmark Each layer separate from the other mitigates the risk of contaminations
- \checkmark Enables innovation and competition
- \checkmark Allows for an easier 'upgrade path' to various components in the industry

Core Principles of NPA

- 1. A single set of standards and rules, with strong central governance
- 2. End-to-end interoperability (including APIs and a common message standard)
- 3. A thin collaborative infrastructure, allowing multiple providers of overlay services to compete in the market simultaneously
- 4. Secure and resilient, with financial stability a key principle

RTGS Principles Supported

- 1. Strengthened resilience, interoperability and contingency messaging
- 2. Facilitates direct access and aggregators
- 3. Convergence of domestic messaging to ISO 20022 end2end
- 4. Flexible payment models via overlays and APIs
- 5. 24x7 operation and flexible/shorter settlement cycles
- 6. Transition designed to minimise impact and isolate users from change

Note: The NPA will support a Push Payment model.

payments strategy forum

Notes

- The general concept of how the messages are used to support clearing and settlement is provided. The type of message and the content of the messages is out of scope of this document
- Technical failures and message failure are not in scope of this document, but will need to be considered to the final target NPA design
- 'Connected non-settling participants' and 'non-connected non-settling participants' are supported by the clearing and settlement model. The decision has been made to operate clearing and settlement with a pseudo-NSC 'owned' by the sponsor. Calling out to the sponsor for Real-time 'funds checks' will not be required.
- Final notifications to 'Connected non-settling participants' and 'non-connected non-settling participants' have not been illustrated in this document. The current proposed conceptual view supports these, but the final logical design will need to validate that the clearing and settlement requirements for these have been met. It is unlikely the proposed settlement risk and settlement model will change – impact is most likely to be settlement messages issued from the Settlement Processing Service or additional messaging between participants
- Both clearing and settlement models provide the same customer experience clearing and settlement do not impact the layers above.
- Both clearing and settlement options enable real-time notification to the customers on both end of the transaction.
- **Reversals/returns** are supported by the same model but the original payee will be the sender and the original payer will be the receiver with the assumption that information in the payment messages will allow the participants identify the original transactions
- There is no concept or '**failed settlement**', only of delayed completion of settlement. The prefunded collateralisation means settlement will always occur on cleared and accepted payments. The settlement completion may be delayed, and forced manually, but it will always occur
- Connectivity: The NPA architecture separates out the provision of connectivity from the clearing and settlement risk management layer. This separation enables each PSP to contract with an appropriately accredited connectivity provider (e.g. BT, VirginMedia, Cable & Wireless), rather than have to use the IPprovider determined by the Clearing provider. This introduces additional opportunities for competition in the market. Detailed connectivity / networking is covered under a different area of the design/consultation paper and is outside the scope of this paper.

payments

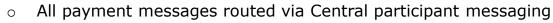
stratec

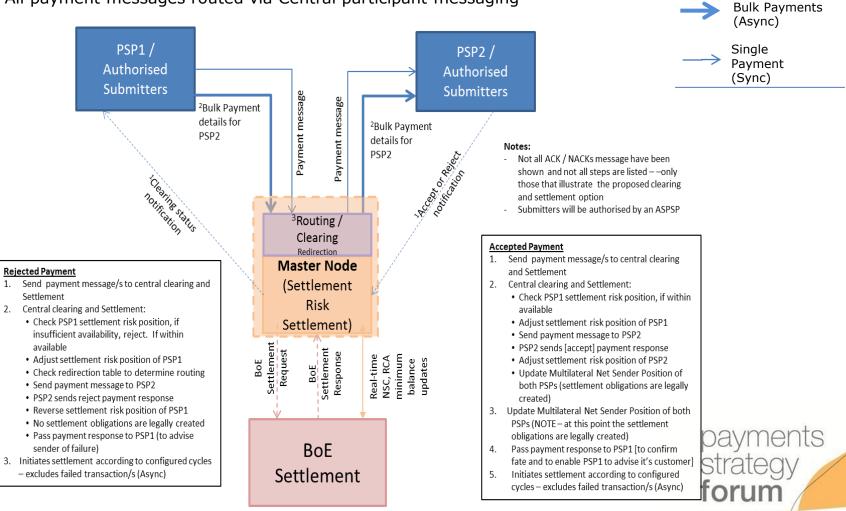
forum

Option 1: Clearing and Settlement Model



Option 1: High Level Clearing and Settlement Flows





¹Irrevolable settlement obligation has been created for cleared payment

²The diagram only represents clearing and settlement risk position adjustments between PSP1 and PSP2. Settlement itself is multilateral

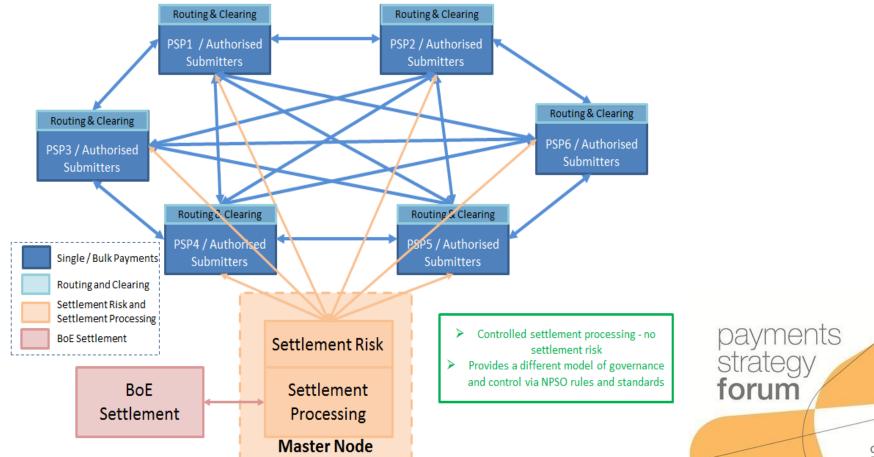
³The sending PSP does not have to separate out and work out the routing/redirection of bulk payments

Option 2: Clearing and Settlement Model



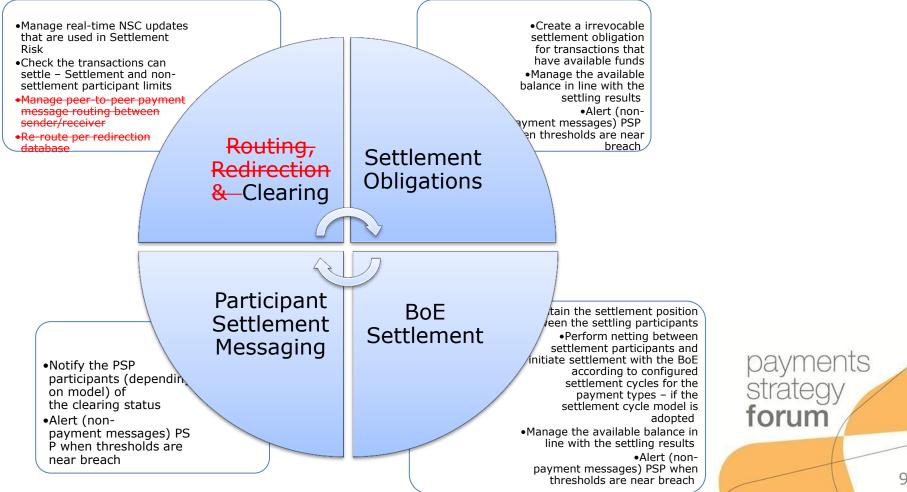
Option 2: Hub & Spoke Settlement and Peer-to-Peer Clearing

- Peer-to-peer participant messaging with hub & spoke risk/settlement management
- Clearing: participants exchange payment messages bilaterally with each other and also communicate payment request to Master Node
- In the Master Node: validates that the sending participant is operating within its Net Sending Cap and adjusts the multilateral positions
- Every payment requires at least 3 (possibly 5) additional request/response pairs, each of which needs to be matched/reconciled



Responsibilities of Hub & Spoke Settlement (Option 2)

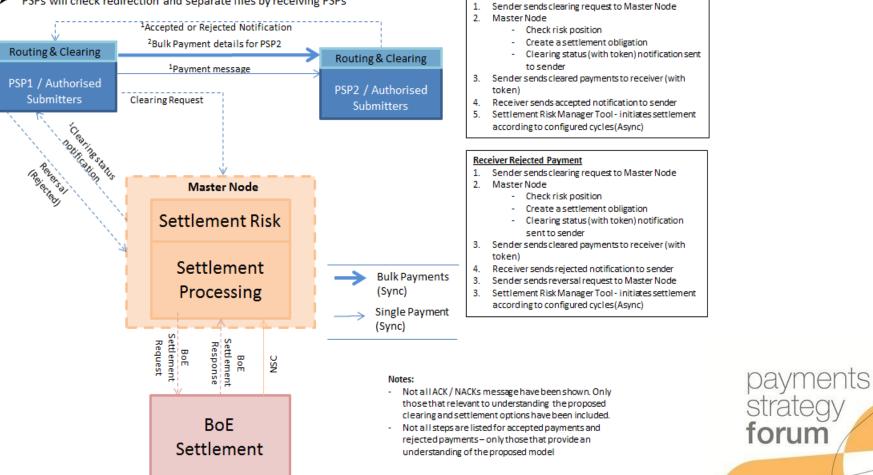
The proposed settlement model used the concept of a logical central infrastructure for settlement and peer-to-peer clearing. The primary roles are shown below:



Option 2: High Level Clearing and Settlement Flows

Accepted Payment

- Sender initiates clearing and settlement
- PSPs will check redirection and separate files by receiving PSPs



¹Irrevolable settlement obligation has been created for cleared payment ²The diagram only represents settlement between PSP1 and PSP2. PSP1 will also send messages for settlement to other PSP

Option 1 vs. Option 2



Flows Comparison

Option 1

Accepted Payment

- 1. Send payment message/s to central clearing and Settlement
- 2. Central clearing and Settlement:
 - Check PSP1 settlement risk position, if within available
 - Adjust settlement risk position of PSP1
 - Send payment message to PSP2
 - PSP2 sends [accept] payment response
 - Adjust settlement risk position of PSP2
 - Update Multilateral Net Sender Position of both PSPs (settlement obligations are legally created)
- Update Multilateral Net Sender Position of both PSPs (NOTE at this point the settlement obligations are legally created)
- Pass payment response to PSP1 [to confirm fate and to enable PSP1 to advise it's customer]
- Initiatessettlement according to configured cycles- excludes failed transaction/s (Async)

Rejected Payment

- 1. Send payment message/s to central clearing and Settlement
- 2. Central clearing and Settlement:
 - Check PSP1 settlement risk position, if insufficient availability, reject. If within available
 - Adjust settlement risk position of PSP1
 - · Check redirection table to determine routing
 - Send payment message to PSP2
 - PSP2 sends reject payment response
 - Reverse settlement risk position of PSP1
 - · No settlement obligations are legally created
 - Pass payment response to PSP1 (to advise sender of failure)
- Initiates settlement according to configured cycles excludes failed transaction/s (Async)

Option 2

Accepted Payment

- 1. Sender sends clearing request to Master Node
- Master Node
 - Check risk position
 - Create a settlement obligation
 - Clearing status (with token) notification sent to sender
- 3. Sender sends cleared payments to receiver (with token)
- 4. Receiver sends accepted notification to sender
- Settlement Risk Manager Tool initiates settlement according to configured cycles(Async)

Rejected Payment – Receiver Rejected

- 1. Sender sends clearing request to Master Node
- 2. Master Node
 - Check risk position
 - Create a settlement obligation
 - Clearing status (with token) notification sent to sender
- 3. Sender sends cleared payments to receiver (with token)
- 4. Receiver sends rejected notification to sender
- 3. Sender sends reversal request to Master Node
- Settlement Risk Manager Tool initiates settlement according to configured cycles(Async)

Rejected Payment

- 1. Sender sends clearing request to Master Node
- Master Node
 - Check risk position
 - Create a settlement obligation
 - Clearing status (with token) notification sent to sender
- 3. Sender sends cleared payments to receiver (with token)
- 4. Receiver sends rejected notification to sender
- 3. Sender sends reversal request to Master Node
- Settlement Risk Manager Tool initiates settlement according to configured cycles(Async)

payments strategy forum

Options Assessment (1 of 5)

Criteria	Option 1 Central Routing	Option 2 Peer-to-Peer routing
Financial Stability: Only receive cleared and settled funds	 Central routing will send cleared funds to the receiver Simple Process The routing informs the settlement- a central routing function provides consistent and accurate settlement information in real-time. Allows consistent cap management Removes systemic risk of participant failures by insulating them from each other Provides a 'buffer' between Participants - protect a Participant from receiving more payments than they can handle through a central throttling mechanism (particularly useful for handling debulked file volumes), avoiding overload and managing priorities. 	 Sending PSPs will route payment messages to the receiving PSP once the sending PSP has received positive notification that the payment has been cleared. Assurance will be provided to receiving PSP through a token to the sender on notification of clearing. Complex process: the use of the token, and additional (to Option 1) messaging does not draw out that this requires a much higher processing overhead, due to increased complexity for each PSP compared to Option 1 Provides no protection from a PSP receiving a large volume in a very short time frame, which can lead to timeouts and a degraded end user experience – in extremis such a situation resembles a DDOS attack
Thin Infrastructure: Allowing provider to compete in the market simultaneously	 More complex at the centre moves complexity away from PSPs/authorised submitters – both options are just shifting complexity between the centre and PSPs Thin requirements for each Participant - designed to be as thin as necessary at the centre Reduced overall cost and risk to industry Less complex implementation than option 2 	 Less complex at the centre move complexity out to PSPs/authorised submitters – both options are just shifting complexity between the centre and PSPs Increased overall cost and risk to industry More complex implementation that than option 1

forum

Options Assessment (2 of 5)

Criteria	Option 1 Central Routing	Option 2 Peer-to-Peer routing
Scalability: Accommodate future growth in a cost effective manner – encouraging suppliers to compete	Clearing requires a single vendor to scale, which leaves the buyer exposed to the cost and delivery charges without opportunity to seek competitive pricing. A single provider would control the entire market – mitigated by regular competitive procurement and contractual negotiations around scalability; should a vendor seek to exploit their position, then they risk being excluded from future tendering	 For clearing each PSP can scale to its required volumes, which introduces flexibility and makes the model commercially competitive There is a strong dependency on all participants scaling and the Master Node will still need to scale – along with the additional token and message handling introduced in this model In both Options, PSPs would need to be scalable, but Opt2 gives less protection if they misjudge this.
Financial Crime: Support sharing of payment details with the Financial Crime Utility	 Simpler interface though a single point with to share payment information for financial crime purposes Simplified regulatory reporting Operational move efficient (single point of contact for support) 	 Requires each PSP to interface to Financial Crime Utility directly Supervision and control is move complex that option 1 Assurance will be provide confidence that data is shared with the financial crime utility correctly (through testing, accreditation / certification)

payments strategy forum

Options Assessment (3 of 5)

Redirection (CASS): Support the clearing of payments affected by account> Centrally managed though the CASS database - a single redirection database in the centre, such that all transactions are processed against the same version of the truth > Less processing for each PSP to do prior to submission.> Centrally managed though the CASS database redirection database in the centre, redirection database in the centre, such that all transactions are processed against the same version of the truth > Less processing for each PSP to do prior to submission.> Centrally managed though the CASS database - a single redirection database in the centre, such that all transactions are processed Controls will ensure that participants can only access data applicable to payments that they are processing.> More complex than option 1 to address the large number
 Central redirection also caters for the 30k+ direct submitters (SME, Corporate & Govt users) that use PSP-agnostic software of direct submitters without either requiring them to each call out to the Directory/database before submitting payments (process and tech change) or changing the direct submission model to a 'through PSP' model that makes changing PSP a bigger task (and therefore reduces the effects of competition) CASS redirection data caching restrictions apply – restriction on holding copies of data locally will make implementation more complex Adds an additional 'call' by PSPs to a redirection database/Directory before submitting payments - more processes for a payment to pass through in its journey, introducing more potential failure points
Transition: the option must support a low risk and smooth transition from the existing payments services to the NPAThe transition options are still being investigated. Currently there is limited information to suggest any either clearing and settlement option advantages over the otherThe transition options are still being investigated. Currently there is limited either clearing and settlement option advantages over the other

Options Assessment (4 of 5)

Criteria	Option 1 Central Routing	Option 2 Peer-to-Peer routing
Trust and Control Reduces risk of errors and enforces control	 Centralised implementations have less risk of error as a single capability (validation, duplication checks and rejection management , etc) is servicing all PSPs NPSO oversight of ecosystem more achievable 	 Multiple supplier implementations have a higher risk of errors - mitigated with simplified published specification, rules and assurance through testing and accreditation / certification Creates a much higher mutual dependency on other PSPs than Option 1, where the clearing layer insulates Sender less protected from receiver unavailability. NPSO has less tools to manage the safety and security of service NPSO has less oversight of ecosystem, without being more intrusive into each PSP
Cost of Adoption: A cost effective model that encouraging suppliers to compete	 Purchase power of the entire market would leverage strong negotiation position - contracts would be negotiated to manage risks – e.g. volume growth be agreed as part of contract There is also the cost of adoption to new entrants, with a central routing requiring less complex functionality to be developed at the PSP 	Smaller PSPs, without scale, would lack buying power – which would mean a material higher item cost, which reduces the potential market of PSPs and therefore gives less competition for end users to benefit from
Cost of Access to Clearing and Settlement	Access for new entrants with a central routing requiring less complex functionality to be developed at the PSP	 Multiple suppliers can compete for providing services encouraging competitive pricing Each PSP would need to procure a 'thicker', technically and operationally more complex solution – so higher cost than the thin gateway required for Option 1

Options Assessment (5 of 5)

Criteria	Option 1 Central Routing	Option 2 Peer-to-Peer routing
Competition: Promotes competition 'IN THE' market or 'FOR THE' the market	 'Clearing' supports competition FOR THE market 'Settlement Risk and Settlement Processing' supports competition FOR THE market 	 'Clearing' supports competition IN THE market 'Settlement Risk and Settlement Processing' supports competition FOR THE market
Reconciliation	 Single, multilateral reconciliation process – with absolute clarity as to fate/response to each payment provided by a single party 	Multiple bilateral reconciliations – which would grow and become more complex as new Participants join – overlaid by a multilateral reconciliation of clearing and settlement
Routing	Simpler routing model - senders and receivers only need to connect to the centre	 Many relationships and routing to maintain. Scale of small participants may not support demand from large Refer to Scalability



Request to Pay – Supporting Explanation



One option showing how NPA could deliver Request to Pay

The following steps represent a sample scenario on how Request to Pay flow may work. In this example, a Utility company requests a bill payment from one of its customers. We assume the utility company uses a TPP (PISP and AISP) to provide the RTP service. The intention is that this scenario can be applied to different type of customers. e.g. Individual, single payments, reoccurring etc.

1.As part of the on boarding process, the Payer (individual customer) agrees to pay the Payee (e.g. utility company) via Request to Pay (RTP). The Payee company's billing system initiates a payment request for each of its customers.

2.We assume the Payee will have a prior contractual agreement with a Third Party Provider (TPP) acting as a Payment Initiation Service Provider (PISP) for them. As a prerequisite this TPP must be a registered with the New Payment System Operator (NPSO) Directory and has the appropriate permission to offer RTP services. The Payee TPP initiates a "Request to Pay" instruction, capturing the following payment details:•Recipient details

•Description – What the Invoice is for, Recurring, One time etc.

- •Amount(Max Amount)
- •(Reoccurring Period)
- •Due Date
- •Payment Methods
- •Payee's Account details
- Contact Details
- Additional data
- •Request GUID

A Globally unique ID (GUID - equivalent to PSD2 dynamic linking) is generated by the TPP for each RTP request which can be used to reconcile the request throughout it's life cycle. The RTP notification is then pushed onto the payer via Payer's preferred communication channel (e.g. Mobile App, Online etc.)

3.The Payer views the received RTP via its preferred communication channel (E.g. Mobile App, Online etc.) and may chose to view any additional information related to the request if that is made available. Payer responds to the RTP specifying what action they wish to take via their preferred communication channels.

4.After reviewing the RTP, the Payer makes one of the following decisions and responds to the request:a.Payer decides to make a payment

i. Pay All – Payer chooses to pay the entire amount on a specific date within his due date timeline via one of the payment methods offered by the Payee in the RTP.

ii. Pay Partial - Payer chooses to pay a partial amount and decides how and when he will pay the remaining (e.g. instalments) within his due date timeline via one of the payment methods offered by the Payee in the RTP

In each of the above two cases the Payer's response is sent to the Payee by the available preferred communication channel and the Payee proceeds to make the payment.

payments strategy

forum

One option showing how NPA could deliver Request to Pay

b. Payer is not paying immediately and decides to

i. Decline – Payer Declines the RTP and notifies the Payee

ii. Contact Payee – Payer wishes to contact the Payee, to get more information or to discuss a request.

iii. Request Payment Extension – Payer asks Payee for a payment due date extension as per the contractual agreement terms. In each of the above cases the Payer's response is sent to the Payee by the available preferred communication channel and the Payee can decide what subsequent action if any needs to be taken about the RTP inline with their contractual agreements.

We are covering the steps where in a Payee choses to 'Pay by Bank' via the TPP App

5. The TPP looks up the Directory to redirect the Payer to his ASPSP portal via the PSD2+ API. •As per PSD2 the TPP's are only able connect to an ASPSP via the PSD API Gateway

•The redirection follows OAuth2 standards and the Payee will NOT have access or visibility to the Payer Account Information or security credentials.

•The Payer will follow the ASPSP Portal Log-in process (SCA Strong Customer Authentication)

a. The Payer's ASPSP may chose to perform a TRA check(Transaction Risk Analysis) for this request payment and present the request to the Payer.

6. The Payer views the Request and decides to authorise the payment as a result an Authorisation token is generated and sent back to the Payee TPP.

7. The Payee TPP receives the authorisation token generated by the Payer ASPSP, the authorisation token can be for a single/(reoccurring) payment and will have a specific validity.

8. The TPP then uses the authorisation token and initiates a payment as per the execution date of the token, via the PSD2+ API of the Payer ASPSP. Payee's TPP - AISP will be updated that a payment has been initiated, Payee can then subsequently updates Payer's account with the RTP status.

9. The Payers ASPSP then completes the payment execution. Payee ASPSP receives the payment containing Request GUID.

10. The Payee TPP - AISP's collection and reconciliation process checks with Payee ASPSP whether the payment is cleared. (This is done using the PSD2 APIs)

11. The TPP receives the Payment confirmation and updates the Payee's collections department, Payee updates the RTP status and updates Payer's account.

payments strategy

forum